## Consolidated Financial Statements - Summary

(For the six months ended September 30, 2024)

English translation from the original Japanese-language document

(All financial information has been prepared in accordance with accounting principles generally accepted in Japan.)

Company name: NICHIREI CORPORATION (Code number 2871)

### 1. Results for the Six Months Ended September 30, 2024 (April 1, 2024 through September 30, 2024)

(1) Consolidated financial results (Amounts less than one million yen are omitted)

	Net sales	Operating profit	Ordinary profit	Profit attributable to owners of parent	
	Million yen	Million yen	Million yen	Million yen	
Six months ended September 30, 2024	347,208	19,684	20,641	12,876	
Six months ended September 30, 2023	332,211	17,398	18,160	11,690	

(Note) Comprehensive income: Six months ended September 30, 2024: 16,730 million yen Six months ended September 30, 2023: 23,463 million yen

(-28.7%)(12.4%)

E.P.S. Diluted E.P.S. Yen Yen Six months ended 100.81 September 30, 2024 Six months ended 91.55 September 30, 2023

(2) Consolidated financial position

	Total assets	Total net assets	Equity ratio	Equity per share
	Million yen	Million yen	%	Yen
As of September 30, 2024	497,600	277,947	52.9	2,061.26
As of March 31, 2024	485,157	265,942	52.2	1,984.04

(Note) Shareholders' equity:

As of September 30, 2024: 263,318 million yen

As of March 31, 2024:

253,404 million yen

#### 2. Dividend Status

	Dividend per share							
(Base date)	End of 1st quarter	End of 2nd quarter	End of 3rd quarter	End of FY	Annual			
	Yen	Yen	Yen	Yen	Yen			
FY ended March 31, 2024		37.00	-	37.00	74.00			
FY ending March 31, 2025	-	41.00						
FY ending March 31, 2025 (Forecast)			-	51.00	92.00			

(Notes) 1. Revisions to dividend forecasts published most recently (Y/N): Yes

For details of the revisions to dividend forecasts, please refer to "Notice Regarding Revision of Fiscal 2025 Dividend Forecast (Special Dividend)" released today (November 5, 2024).

2. Breakdown of year-end dividends for the fiscal year ending March 31, 2025 (forecast) Ordinary dividend: 41.00 yen Special dividend: 10.00 ven

3. Estimation of Business Results of Fiscal Year Ending March 31, 2025 (April 1, 2024 through March 31, 2025)

	Net sales	sales Operating profit Ordinary profit		Profit attributable to owners of parent	E.P.S.
	Million yen	Million yen	Million yen	Million yen	Yen
FY ending March 31, 2025	700,000	40,500	41,200	26,000	203.57

(Note) Revisions to financial estimation published most recently (Y/N): No

#### \* Notes

(1) Any important changes in the scope of consolidation during the term: None

New inclusion: — companies (company name) Elimination: — companies (company name)

(2) Adoption of accounting treatment unique to the preparation of semi-annual consolidated financial statements: Yes

(Calculation of tax cost)

With respect to tax cost, an effective tax rate was reasonably estimated after applying tax effect accounting to profit before taxes for the fiscal year including the six-month period ended September 30, 2024, and tax cost was calculated by multiplying profit before taxes by the effective tax rate.

(3) Changes in accounting policies, changes in accounting estimates, and restatement

(i) Changes in accounting policies associated with the revision of accounting standards, etc.: Yes

(ii) Changes in accounting policies other than (i):

(iii) Changes in accounting estimates: None

(iv) Restatement: None

(Application of the Accounting Standard for Current Income Taxes, etc.)

The Company has applied Accounting Standard for Current Income Taxes (Accounting Standards Board of Japan (ASBJ) Statement No. 27, October 28, 2022; hereinafter referred to as the "Revised Accounting Standard 2022") effective from the beginning of the sixmonth period ended September 30, 2024.

The amendment to categories in which current income taxes should be recorded (taxes on other comprehensive income) follows the transitional treatment prescribed in the proviso of paragraph 20-3 of the Revised Accounting Standard 2022 and the transitional treatment prescribed in the proviso (2) of paragraph 65-2 of the Implementation Guidance on Tax Effect Accounting (ASBJ Guidance No. 28, October 28, 2022; hereinafter referred to as the "Revised Implementation Guidance 2022"). This change in accounting policies has no impact on the semi-annual consolidated financial statements.

For the amendment related to the revised accounting treatment for consolidated financial statements when gains or losses on the sale of shares in subsidiaries resulting from transactions between consolidated companies were deferred for tax purposes, the Revised Implementation Guidance 2022 has been adopted from the beginning of the six-month period ended September 30, 2024. This change in accounting policies is applied retrospectively, and semi-annual consolidated financial statements and consolidated financial statements for the previous year are after retrospective application. This change in accounting policies has no impact on the semi-annual consolidated financial statements for the same period of the previous fiscal year and the consolidated financial statements for the previous fiscal year.

(4) Total number of outstanding shares (Common stock)

(i) Total number of outstanding shares at term end (Includes treasury stock):

As of September 30, 2024: 134,101,269 shares As of March 31, 2024: 134,075,652 shares

(ii) Total treasury stock at term end:

As of September 30, 2024: 6,354,994 shares As of March 31, 2024: 6,354,029 shares

(iii) Average number of outstanding shares during the period:

For the six months ended September 30, 2024: 127,732,140 shares For the six months ended September 30, 2023: 127,705,109 shares

This statement was prepared based on information available at the time of disclosure. The Company makes no guarantee that the forecasts will be achieved. Actual results may vary significantly as a result of a variety of factors. Please refer to the "Cautionary Statements" on page 9.

<sup>\*</sup> Semi-annual financial summaries are not subject to review by any certified public accountant or auditing firm.

<sup>\*</sup> Note to proper use of forecast of operating results and other special remarks

# **Consolidated Balance Sheets**

	(Million yen; amounts less than one million yen are or				
	FY 2024 (As of March 31, 2024)	As of September 30, 2024			
<assets></assets>					
Current assets					
Cash and deposits	31,279	32,681			
Notes and accounts receivable – trade	105,811	104,857			
Merchandise and finished goods	37,829	44,320			
Work in process	1,274	1,540			
Raw materials and supplies	12,221	12,427			
Other	13,169	12,244			
Allowance for doubtful accounts	(150)	(164)			
Total	201,434	207,906			
Non-current assets					
Property, plant and equipment					
Buildings and structures, net	95,531	96,996			
Machinery, equipment and vehicles, net	43,965	44,679			
Land	45,755	46,114			
Leased assets, net	12,935	12,277			
Construction in progress	4,479	9,079			
Other, net	4,416	4,881			
Total	207,084	214,029			
Intangible assets					
Goodwill	6,906	7,568			
Other	8,877	8,957			
Total	15,783	16,526			
Investments and other assets					
Investment securities	46,858	45,050			
Net defined benefit asset	38	38			
Deferred tax assets	2,690	3,069			
Other	11,726	11,446			
Allowance for doubtful accounts	(459)	(466)			
Total	60,854	59,138			
Total non-current assets	283,723	289,693			
Total assets	485,157	497,600			

### NICHIREI CORPORATION

T	(Million yen; amounts less than one million yen are omitted					
	FY 2023 (As of March 31, 2024)	As of September 30, 2024				
<liabilities></liabilities>						
Current liabilities						
Accounts payable – trade	29,769	31,446				
Electronically recorded obligations – operating	1,570	1,049				
Short-term borrowings	6,708	6,346				
Commercial papers	2,000	2,000				
Current portion of long-term borrowings	10,643	10,086				
Lease obligations	3,569	3,589				
Accrued expenses	40,597	37,530				
Income taxes payable	7,541	6,538				
Provision for directors' bonuses	234	116				
Other	20,891	19,856				
Total	123,525	118,561				
Non-current liabilities						
Bonds payable	40,000	40,000				
Long-term borrowings	24,539	30,538				
Lease obligations	10,493	9,830				
Deferred tax liabilities	9,425	7,492				
Provision for retirement benefits for directors (and other officers)	57	53				
Net defined benefit liability	2,208	2,218				
Asset retirement obligations	4,768	4,948				
Long-term guarantee deposited	1,994	2,277				
Other	2,201	3,730				
Total	95,689	101,091				
Total liabilities	219,214	219,652				
<net assets=""></net>						
Shareholders' equity						
Share capital	30,563	30,608				
Capital surplus	5,513	5,558				
Retained earnings	203,783	211,934				
Treasury shares	(16,856)	(16,860)				
Total	223,003	231,241				
Accumulated other comprehensive income						
Valuation difference on available-for-sale securities	19,155	17,625				
Deferred gains or losses on hedges	2,168	(1,758)				
Foreign currency translation adjustment	9,076	16,210				
Total	30,400	32,077				
Non-controlling interests	12,537	14,629				
Total net assets	265,942	277,947				
Total liabilities and net assets	485,157	497,600				

# **Consolidated Statements of Income**

	(Million yen; amounts less than one million yen are on						
	Six months ended	Six months ended					
	September 30, 2023	September 30, 2024					
	(Apr. 2023–Sep. 2023)	(Apr. 2024–Sep. 2024)					
Net sales	332,211	347,208					
Cost of sales	274,597	283,885					
Gross profit	57,614	63,323					
Selling, general and administrative expenses							
Transportation and warehousing expenses	10,620	10,867					
Promotion expenses	713	647					
Advertising expenses	2,138	2,670					
Directors' compensations, employees' salaries, bonuses and	11,414	12,355					
allowance	600	504					
Retirement benefit expenses	600	594					
Legal and employee benefits expenses	2,062	2,149					
Transportation and communication expenses	1,124	1,303					
Rent expenses	1,244	1,321					
Business consignment expenses	2,314	2,915					
Research and development expense	927	1,017					
Other	7,053	7,795					
Total	40,215	43,638					
Operating profit	17,398	19,684					
Non-operating income							
Interest income	146	328					
Dividend income	499	634					
Share of profit of entities accounted for using equity method	390	241					
Other	435	426					
Total	1,471	1,631					
Non-operating expenses							
Interest expenses	433	525					
Other	277	149					
Total	710	674					
Ordinary profit	18,160	20,641					
Extraordinary income		.,					
Gain on sales of non-current assets	49	71					
Gain on sales of investment securities	99	302					
Gain on step acquisitions	547	_					
Insurance claim income	-	31					
Other	46	105					
Total	743	510					
Extraordinary losses	743	310					
Loss on sales of non-current assets	0	2					
Loss on retirement of non-current assets	424	445					
	424 164	445					
Impairment loss		4					
Damage compensation expenses	205 24	474					
Loss on business facility closings		171					
Other	132	127					
Total	952	751					
Profit before income taxes	17,950	20,400					
Income taxes	5,765	6,158					
Profit	12,185	14,242					
Profit attributable to non-controlling interests	494	1,365					
Profit attributable to owners of parent	11,690	12,876					

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	Six months ended	Six months ended				
	September 30, 2023	September 30, 2024				
	(Apr. 2023-Sep. 2023)	(Apr. 2024-Sep. 2024)				
Profit	12,185	14,242				
Other comprehensive income						
Valuation difference on available-for-sale securities	3,333	(1,529)				
Deferred gains or losses on hedges	1,901	(3,942)				
Foreign currency translation adjustment	6,159	7,604				
Share of other comprehensive income of entities, accounted for using equity method	(115)	355				
Total other comprehensive income	11,278	2,487				
Comprehensive income	23,463	16,730				
Comprehensive income attributable to						
Comprehensive income attributable to owners of parent	22,406	14,553				
Comprehensive income attributable to non-controlling interests	1,057	2,177				

# **Consolidated Statements of Cash Flows**

	(Million yen; amounts less than one million yen are omi					
	Six months ended	Six months ended				
	September 30, 2023	September 30, 2024				
	(Apr. 2023–Sep. 2023)	(Apr. 2024-Sep. 2024)				
Cash flows from operating activities						
Income before income taxes	17,950	20,400				
Depreciation	11,776	11,809				
Impairment losses	164	4				
Increase (decrease) in allowance for doubtful accounts	9	5				
Interest and dividend income	(646)	(962)				
Interest expenses	433	525				
Share of loss (profit) of entities accounted for using equity method	(390)	(241)				
Loss (gain) on step acquisitions	(547)	-				
Loss (gain) on sale of non-current assets	(48)	(68)				
Loss on retirement of non-current assets	424	445				
Loss on business facility closings	24	171				
Loss (gain) on sale of investment securities	(99)	(302)				
Decrease (increase) in trade receivables	(3,519)	3,383				
Decrease (increase) in inventories	(3,095)	(5,762)				
Increase (decrease) in trade payables	3,404	667				
Damage compensation expenses	205	-				
Insurance claim income	_	(31)				
Other, net	(531)	(5,328)				
Subtotal	25,515	24,714				
Interest and dividends received	784	1,091				
Compensation paid for damage	(131)	_				
Proceeds from insurance income	_	31				
Interest paid	(472)	(521)				
Income taxes refund (paid)	(3,670)	(5,835)				
Net cash provided by (used in) operating activities	22,025	19,480				
Cash flows from investing activities						
Purchase of property, plant and equipment	(13,493)	(15,775)				
Proceeds from sale of property, plant and equipment	83	111				
Purchase of intangible assets	(906)	(669)				
Purchase of investment securities	(16)	(27)				
Proceeds from sale of investment securities	214	358				
Purchase of shares of subsidiaries resulting in change in scope of consolidation	(54)	(137)				
Proceeds from purchase of shares of subsidiaries resulting in change in scope of consolidation	658	-				
Other, net	(1,477)	(902)				
Net cash provided by (used in) investing activities	(14,990)	(17,041)				
Cash flows from financing activities						
Net increase (decrease) in short-term borrowings	6,362	(1,751)				
Net increase (decrease) in commercial paper	1,000	-				
Proceeds from long-term borrowings	_	5,360				
Repayments of long-term borrowings	(3,572)	(845)				
Repayments of lease obligations	(1,876)	(1,848)				
Purchase of treasury shares	(3)	(3)				
Dividends paid	(3,316)	(4,719)				
Dividends paid to non-controlling interests	(4)	(252)				
Other, net	_	0				
Net cash provided by (used in) financing activities	(1,409)	(4,060)				
Effect of exchange rate change on cash and cash equivalents	2,468	3,400				
Net increase (decrease) in cash and cash equivalents	8,093	1,779				
Cash and cash equivalents at beginning of period	27,767	29,725				
Cash and cash equivalents at end of period	35,860	31,504				

## **Industrial Segment Information**

### (1) Six Months Ended September 30, 2023 (April 1, 2023 through September 30, 2023)

(Million yen; amounts less than one million yen are omitted)

	Processed Foods	Marine Products	Meat and Poultry Products	Logistics	Real Estate	Other	Total	Adjustments	Consolidated
Net sales	142,908	29,117	39,724	117,283	1,454	1,723	332,211	-	332,211
Intra-group sales and transfers	126	9	1,715	8,678	771	430	11,730	(11,730)	-
Total	143,034	29,126	41,440	125,962	2,225	2,153	343,942	(11,730)	332,211
Operating profit	7,783	152	452	8,627	815	(65)	17,767	(368)	17,398

### (2) Six Months Ended September 30, 2024 (April 1, 2024 through September 30, 2024)

(Million yen; amounts less than one million yen are omitted)

	Processed Foods	Marine Products	Meat and Poultry Products	Logistics	Real Estate	Other	Total	Adjustments	Consolidated
Net sales	155,118	26,575	33,689	127,945	1,579	2,300	347,208	_	347,208
Intra-group sales and transfers	122	15	1,916	9,402	836	430	12,724	(12,724)	-
Total	155,240	26,590	35,606	137,348	2,415	2,730	359,932	(12,724)	347,208
Operating profit	11,075	44	629	7,516	898	364	20,530	(845)	19,684

## (3) Fiscal Year Ended March 31, 2024 (April 1, 2023 through March 31, 2024)

	Processed Foods	Marine Products	Meat and Poultry Products	Logistics	Real Estate	Other	Total	Adjustments	Consolidated
Net sales	290,613	61,577	78,790	240,275	2,910	5,922	680,091	_	680,091
Intra-group sales and transfers	252	23	3,037	17,080	1,554	860	22,808	(22,808)	-
Total	290,866	61,601	81,828	257,355	4,465	6,782	702,899	(22,808)	680,091
Operating profit	17,416	591	1,043	15,833	1,659	1,288	37,832	(921)	36,911

## Forecast of Fiscal Year Ending March 31, 2025

NICHIREI CORPORATION

Forecast of Fiscal Year Ending March 31, 2025 (April 1, 2024 through March 31, 2025)

(Million yen; amounts less than one million yen are omitted)

	Processed Foods	Marine Products	Meat and Poultry Products	Logistics	Real Estate	Other	Adjustments	Consolidated
Net sales (*1)	318,000	50,000	68,000	276,000	4,600	6,400	(23,000)	700,000
Operating profit	21,000	1,300	1,000	16,500	1,900	900	(2,100)	40,500

<sup>(\*1)</sup> Net sales include Intra-group sales and transfers.

## Cautionary Statement with Respect to Forward-Looking Statements

This financial statement contains, in addition to historical facts, forward-looking statements regarding plans, outlook, strategies and future results. These explanations concerning future business results may or may not include words such as "believes," "expects," "plans," "strategy," "prospects," "estimates," and "forecasts," or variations of these words or similar expressions. All such statements are based on management's assumptions and beliefs derived from the information available to it at the time of publication of this report. A variety of important factors may cause actual results to differ significantly from these forecasts. Thus, investors are advised to refrain from making investment decisions based solely on these forward-looking statements. Nichirei and its Group companies will not necessarily revise their forward-looking statements in accordance with new information, future events and other results. Risks and uncertainties that could affect the actual results of Nichirei and its Group companies include, but are not limited to:

- 1) Economic conditions and industry environment surrounding the business activities of Nichirei and its Group companies;
- 2) Foreign exchange rate fluctuations, particularly involving U.S. dollars and euros;
- 3) The feasibility of establishing a unified quality control structure covering product development, purchasing of ingredients, production and sales;
- 4) The feasibility of new product and service development;
- 5) Nichirei's and its Group companies' ability to implement growth strategies and build a low-cost structure;
- 6) The feasibility of achieving effective alliances between the Nichirei Group and outside companies;
- 7) Contingency and related risk, etc.

However, factors that may affect the performance of the Nichirei Group are not limited to those listed above. Further, risks and uncertainties include the possibility of future events that may have a serious and unpredictable impact on the Group.