

Consolidated Financial Statements – Summary

May 13, 2025

(For the year ended March 31, 2025)

English translation from the original Japanese-language document

(All financial information has been prepared in accordance with accounting principles generally accepted in Japan.)

Company name: **NICHIREI CORPORATION** (Code number 2871)

1. Results of Fiscal Year Ended March 31, 2025 (April 1, 2024 through March 31, 2025)

(1) Consolidated financial results

(Amounts less than one million yen are omitted)

	Net sales	Operating profit	Ordinary profit	Profit attributable to owners of parent
	Million yen	Million yen	Million yen	Million yen
FY ended March 31, 2025	702,080	38,315	39,878	24,731
FY ended March 31, 2024	680,091	36,911	38,255	24,495

(Note) Comprehensive income: FY ended March 31, 2025: 30,481 million yen (-22.1%)
FY ended March 31, 2024: 39,116 million yen (41.4%)

	E.P.S.	Diluted E.P.S.	Return on equity	Ordinary profit / Total capital	Operating profit / Net sales
	Yen	Yen	%	%	%
FY ended March 31, 2025	97.35	–	9.6	8.1	5.5
FY ended March 31, 2024	95.90	–	10.3	8.1	5.4

(Reference) Share of profit of entities accounted for using equity method:

FY ended March 31, 2025: 536 million yen FY ended March 31, 2024: 689 million yen

(Note) The Company conducted a 2-for-1 share split for each of its common shares effective April 1, 2025. Earnings per share was calculated assuming that the share split was implemented at the beginning of the previous consolidated fiscal year.

(2) Consolidated financial position

	Total assets	Total net assets	Equity ratio	Equity per share
	Million yen	Million yen	%	Yen
As of March 31, 2025	499,221	275,966	52.1	1,037.82
As of March 31, 2024	485,157	265,942	52.2	992.02

(Reference) Shareholders' equity: As of March 31, 2025: 260,041 million yen
As of March 31, 2024: 253,404 million yen

(Note) The Company conducted a 2-for-1 share split for each of its common shares effective April 1, 2025. Net assets per share was calculated assuming that the share split was implemented at the beginning of the previous consolidated fiscal year.

(3) Consolidated cash flows

	From operating activities	From investing activities	From financing activities	Cash and cash equivalents at end of period
	Million yen	Million yen	Million yen	Million yen
FY ended March 31, 2025	53,194	(32,403)	(16,804)	35,935
FY ended March 31, 2024	62,442	(31,592)	(31,255)	29,725

2. Dividend Status

(Base date)	Dividend per share					Total cash dividends (annual)	Dividends payout ratio (consolidated)	Dividend on equity ratio (consolidated)
	End of 1st quarter	End of 2nd quarter	End of 3rd quarter	End of FY	Annual			
	Yen	Yen	Yen	Yen	Yen	Million yen	%	%
FY ended March 31, 2024	–	37.00	–	37.00	74.00	9,451	38.6	4.0
FY ended March 31, 2025	–	41.00	–	51.00	92.00	11,626	47.3	4.5
FY ending March 31, 2026 (Forecast)	–	23.00	–	24.00	47.00		39.8	

(Notes) 1. Breakdown of year-end dividend for the fiscal year ended March 31, 2025

Ordinary dividend: 41.00 yen Special dividend: 10.00 yen

2. The Company conducted a 2-for-1 share split for each of its common shares effective April 1, 2025. Dividends per share for the fiscal year ended March 31, 2024, and for the fiscal year ended March 31, 2025, are actual dividends per share before the share split was executed.

3. Estimation of Business Results of Fiscal Year Ending March 31, 2026 (April 1, 2025 through March 31, 2026)

(Percentages show year-on-year changes.)

	Net sales	Operating profit	Ordinary profit	Profit attributable to owners of parent	E.P.S.
	Million yen	Million yen	Million yen	Million yen	Yen
FY ending March 31, 2026	700,000	45,000	45,800	29,500	117.73

*** Notes**

(1) Any important changes in the scope of consolidation during the term: None

(2) Changes in accounting policies, changes in accounting estimates, and restatement

- | | |
|--|------|
| (i) Changes in accounting policies associated with the revision of accounting standards, etc.: | Yes |
| (ii) Changes in accounting policies other than (i): | None |
| (iii) Changes in accounting estimates: | None |
| (iv) Restatement: | None |

(Application of the Accounting Standard for Current Income Taxes, etc.)

The Company has applied Accounting Standard for Current Income Taxes (Accounting Standards Board of Japan (ASBJ) Statement No. 27, October 28, 2022; hereinafter referred to as the "Revised Accounting Standard 2022") effective from the beginning of the fiscal year ended March 31, 2025.

The amendment to categories in which current income taxes should be recorded (taxes on other comprehensive income) follows the transitional treatment prescribed in the proviso of paragraph 20-3 of the Revised Accounting Standard 2022 and the transitional treatment prescribed in the proviso (2) of paragraph 65-2 of the Implementation Guidance on Tax Effect Accounting (ASBJ Guidance No. 28, October 28, 2022; hereinafter referred to as the "Revised Implementation Guidance 2022"). This change in accounting policies has no impact on the consolidated financial statements.

For the amendment related to the revised accounting treatment for consolidated financial statements when gains or losses on the sale of shares in subsidiaries resulting from transactions between consolidated companies were deferred for tax purposes, the Revised Implementation Guidance 2022 has been adopted from the beginning of the fiscal year ended March 31, 2025. This change in accounting policies is applied retrospectively, and consolidated financial statements for the previous year are after retrospective application. This change in accounting policies has no impact on the consolidated financial statements for the previous fiscal year.

(3) Total number of outstanding shares (Common stock)

- | | |
|---|--------------------|
| (i) Total number of outstanding shares at term end (Includes treasury stock): | |
| As of March 31, 2025: | 256,929,738 shares |
| As of March 31, 2024: | 268,151,304 shares |
| (ii) Total treasury stock at term end: | |
| As of March 31, 2025: | 6,365,662 shares |
| As of March 31, 2024: | 12,708,058 shares |
| (iii) Average number of outstanding shares during the period: | |
| For the year ended March 31, 2025: | 254,059,795 shares |
| For the year ended March 31, 2024: | 255,426,172 shares |

* The summary of financial results is not subject to audits.

* Note to proper use of forecast of operating results and other special remarks

This statement was prepared based on information available at the time of disclosure. The Company makes no guarantee that the forecasts will be achieved. Actual results may vary significantly as a result of a variety of factors. Please refer to the "Cautionary Statements" on page 10.

Consolidated Balance Sheets

NICHIREI CORPORATION

(Million yen; amounts less than one million yen are omitted)

	FY 2024 (As of March 31, 2024)	FY 2025 (As of March 31, 2025)
<Assets>		
Current assets		
Cash and deposits	31,279	39,369
Notes and accounts receivable - trade	105,811	101,430
Merchandise and finished goods	37,829	39,637
Work in process	1,274	2,582
Raw materials and supplies	12,221	12,774
Other	13,169	9,242
Allowance for doubtful accounts	(150)	(110)
Total current assets	201,434	204,925
Non-current assets		
Property, plant and equipment		
Buildings and structures	290,828	302,316
Accumulated depreciation	(195,296)	(202,192)
Buildings and structures, net	95,531	100,123
Machinery, equipment and vehicles	149,726	163,158
Accumulated depreciation	(105,760)	(114,230)
Machinery, equipment and vehicles, net	43,965	48,927
Land	45,755	46,457
Leased assets	31,503	31,486
Accumulated depreciation	(18,567)	(19,139)
Leased assets, net	12,935	12,346
Construction in progress	4,479	6,027
Other	16,624	18,703
Accumulated depreciation	(12,208)	(13,347)
Other, net	4,416	5,355
Total property, plant and equipment	207,084	219,238
Intangible assets		
Goodwill	6,906	7,356
Other	8,877	8,936
Total intangible assets	15,783	16,292
Investments and other assets		
Investment securities	46,858	45,036
Retirement benefit asset	38	40
Deferred tax assets	2,690	2,920
Other	11,726	10,906
Allowance for doubtful accounts	(459)	(139)
Total investments and other assets	60,854	58,764
Total non-current assets	283,723	294,295
Total assets	485,157	499,221

NICHIREI CORPORATION

(Million yen; amounts less than one million yen are omitted)

	FY 2024 (As of March 31, 2024)	FY 2025 (As of March 31, 2025)
<Liabilities>		
Current liabilities		
Accounts payable - trade	29,769	27,137
Electronically recorded obligations - operating	1,570	993
Short-term borrowings	6,708	6,348
Commercial papers	2,000	3,000
Current portion of bonds payable	—	10,000
Current portion of long-term borrowings	10,643	9,713
Lease liabilities	3,569	3,568
Accrued expenses	40,597	40,351
Income taxes payable	7,541	4,811
Provision for bonuses for directors (and other officers)	234	216
Other	20,891	22,942
Total current liabilities	123,525	129,083
Non-current liabilities		
Bonds payable	40,000	30,000
Long-term borrowings	24,539	33,669
Lease liabilities	10,493	9,955
Deferred tax liabilities	9,425	8,565
Provision for retirement benefits for directors (and other officers)	57	63
Retirement benefit liability	2,208	2,158
Asset retirement obligations	4,768	4,925
Long-term guarantee deposits	1,994	2,285
Other	2,201	2,548
Total non-current liabilities	95,689	94,171
Total liabilities	219,214	223,255
<Net assets>		
Shareholders' equity		
Share capital	30,563	30,608
Capital surplus	5,513	5,558
Retained earnings	203,783	203,435
Treasury shares	(16,856)	(11,749)
Total shareholders' equity	223,003	227,853
Accumulated other comprehensive income		
Valuation difference on available-for-sale securities	19,155	17,254
Deferred gains or losses on hedges	2,168	(368)
Foreign currency translation adjustment	9,076	15,301
Total accumulated other comprehensive income	30,400	32,187
Non-controlling interests	12,537	15,925
Total net assets	265,942	275,966
Total liabilities and net assets	485,157	499,221

Consolidated Statements of Income

NICHIREI CORPORATION

(Million yen; amounts less than one million yen are omitted)

	FY 2024 (Apr. 2023–Mar. 2024)	FY 2025 (Apr. 2024–Mar. 2025)
Net sales	680,091	702,080
Cost of sales	559,945	575,852
Gross profit	120,145	126,228
Selling, general and administrative expenses		
Transportation and storage costs	20,500	21,434
Promotion expenses	1,394	1,430
Advertising expenses	5,187	5,082
Remuneration for directors (and other officers), Employees' salaries, bonuses, and allowances	23,334	24,799
Retirement benefit expenses	1,221	1,282
Legal and other welfare expenses	4,073	4,154
Travel, transportation and communication expenses	2,409	2,673
Rent expenses	2,467	2,628
Outsourcing expenses	5,185	6,044
Research and development expenses	1,967	2,206
Other	15,491	16,175
Total selling, general and administrative expenses	83,234	87,913
Operating profit	36,911	38,315
Non-operating income		
Interest income	385	627
Dividend income	877	1,116
Share of profit of entities accounted for using equity method	689	536
Other	802	862
Total non-operating income	2,755	3,143
Non-operating expenses		
Interest expenses	886	1,151
Other	524	428
Total non-operating expenses	1,410	1,580
Ordinary profit	38,255	39,878
Extraordinary income		
Gain on sale of non-current assets	139	139
Gain on sale of investment securities	133	343
Gain on step acquisitions	547	–
Insurance claim income	514	31
Compensation income	–	105
Other	99	14
Total extraordinary income	1,434	634
Extraordinary losses		
Loss on sale of non-current assets	1	3
Loss on retirement of non-current assets	1,237	1,474
Impairment losses	531	465
Damage compensation expenses	205	–
Loss on business facility closings	270	285
Other	284	448
Total extraordinary losses	2,530	2,677
Profit before income taxes	37,160	37,835
Income taxes - current	11,650	10,211
Income taxes - deferred	(395)	573
Total income taxes	11,255	10,785
Profit	25,904	27,049
Profit attributable to non-controlling interests	1,409	2,318
Profit attributable to owners of parent	24,495	24,731

Consolidated Statements of Comprehensive Income

NICHIREI CORPORATION

(Million yen; amounts less than one million yen are omitted)

	FY 2024 (Apr. 2023–Mar. 2024)	FY 2025 (Apr. 2024–Mar. 2025)
Profit	25,904	27,049
Other comprehensive income		
Valuation difference on available-for-sale securities	6,811	(1,904)
Deferred gains or losses on hedges	739	(2,552)
Foreign currency translation adjustment	5,788	7,427
Share of other comprehensive income of entities accounted for using equity method	(128)	461
Total other comprehensive income	13,211	3,431
Comprehensive income	39,116	30,481
Comprehensive income attributable to		
Comprehensive income attributable to owners of parent	36,943	26,518
Comprehensive income attributable to non-controlling interests	2,172	3,963

Consolidated Statements of Cash Flows

NICHIREI CORPORATION

(Million yen; amounts less than one million yen are omitted)

	FY 2024 (Apr. 2023–Mar. 2024)	FY 2025 (Apr. 2024–Mar. 2025)
Cash flows from operating activities		
Profit before income taxes	37,160	37,835
Depreciation	24,219	24,277
Impairment losses	531	465
Increase (decrease) in allowance for doubtful accounts	42	(364)
Interest and dividend income	(1,263)	(1,744)
Interest expenses	886	1,151
Share of loss (profit) of entities accounted for using equity method	(689)	(536)
Loss (gain) on step acquisitions	(547)	–
Loss (gain) on sale of non-current assets	(138)	(136)
Loss on retirement of non-current assets	1,237	1,474
Loss on business facility closings	270	285
Loss (gain) on sale of investment securities	(116)	(343)
Decrease (increase) in trade receivables	(2,308)	6,150
Decrease (increase) in inventories	4,518	(2,596)
Increase (decrease) in trade payables	796	(3,743)
Compensation income	–	(105)
Compensation for damage	205	–
Insurance claim income	(514)	(31)
Other	4,281	1,578
Subtotal	68,571	63,618
Interest and dividends received	1,442	1,915
Proceeds from compensation	–	105
Compensation paid for damage	(134)	–
Proceeds from insurance income	799	31
Interest paid	(884)	(1,141)
Income taxes paid	(7,351)	(11,333)
Net cash provided by (used in) operating activities	62,442	53,194
Cash flows from investing activities		
Purchase of property, plant and equipment	(26,726)	(28,328)
Proceeds from sale of property, plant and equipment	212	218
Purchase of intangible assets	(2,217)	(1,034)
Purchase of investment securities	(29)	(42)
Proceeds from sale of investment securities	315	440
Purchase of shares of subsidiaries resulting in change in scope of consolidation	(54)	(435)
Proceeds from purchase of shares of subsidiaries resulting in change in scope of consolidation	658	–
Other	(3,750)	(3,222)
Net cash provided by (used in) investing activities	(31,592)	(32,403)

(Million yen; amounts less than one million yen are omitted)

	FY 2024 (Apr. 2023–Mar. 2024)	FY 2025 (Apr. 2024–Mar. 2025)
Cash flows from financing activities		
Net increase (decrease) in short-term borrowings	(11,571)	(875)
Net increase (decrease) in commercial papers	(4,000)	1,000
Proceeds from long-term borrowings	808	18,267
Repayments of long-term borrowings	(3,632)	(10,770)
Proceeds from issuance of bonds	9,957	–
Redemption of bonds	(10,000)	–
Repayments of lease liabilities	(3,773)	(3,706)
Purchase of treasury shares	(10)	(10,010)
Dividends paid	(8,034)	(9,949)
Dividends paid to non-controlling interests	(738)	(760)
Proceeds from share issuance to non-controlling shareholders	180	–
Purchase of shares of subsidiaries not resulting in change in scope of consolidation	(439)	–
Other	0	0
Net cash provided by (used in) financing activities	(31,255)	(16,804)
Effect of exchange rate change on cash and cash equivalents	2,362	2,224
Net increase (decrease) in cash and cash equivalents	1,957	6,210
Cash and cash equivalents at beginning of period	27,767	29,725
Cash and cash equivalents at end of period	29,725	35,935

Industrial Segment Information

NICHIREI CORPORATION

(1) Fiscal Year Ended March 31, 2024 (April 1, 2023 through March 31, 2024)

(Million yen; amounts less than one million yen are omitted)

	Processed Foods	Marine Products	Meat and Poultry Products	Logistics	Real Estate	Other	Total	Adjustments	Consolidated
Net sales	290,613	61,577	78,790	240,275	2,910	5,922	680,091	–	680,091
Intra-group sales and transfers	252	23	3,037	17,080	1,554	860	22,808	(22,808)	–
Total	290,866	61,601	81,828	257,355	4,465	6,782	702,899	(22,808)	680,091
Operating profit	17,416	591	1,043	15,833	1,659	1,288	37,832	(921)	36,911

(2) Fiscal Year Ended March 31, 2025 (April 1, 2024 through March 31, 2025)

(Million yen; amounts less than one million yen are omitted)

	Processed Foods	Marine Products	Meat and Poultry Products	Logistics	Real Estate	Other	Total	Adjustments	Consolidated
Net sales	311,342	58,472	63,836	259,551	3,275	5,601	702,080	–	702,080
Intra-group sales and transfers	240	195	3,579	18,721	1,911	871	25,519	(25,519)	–
Total	311,583	58,668	67,415	278,273	5,186	6,473	727,600	(25,519)	702,080
Operating profit	18,792	1,413	1,082	15,749	1,900	1,089	40,028	(1,712)	38,315

Forecast of Fiscal Year Ending March 31, 2026

NICHIREI CORPORATION

Forecast of Fiscal Year Ending March 31, 2026 (April 1, 2025 through March 31, 2026)

(Million yen; amounts less than one million yen are omitted)

	Foods	Processed Foods	Marine Products	Meat and Poultry Products	Adjustments	Logistics	Real Estate	Other	Adjustments	Consolidated
Net sales (*1)	412,000	329,500	40,000	45,800	(3,300)	291,000	4,800	7,200	(15,000)	700,000
Operating profit	24,200	22,600	1,000	500	0	19,800	1,800	1,100	(1,900)	45,000

(*1) Net sales include Intra-group sales and transfers.

Cautionary Statement with Respect to Forward-Looking Statements

This financial statement contains, in addition to historical facts, forward-looking statements regarding plans, outlook, strategies and future results. These explanations concerning future business results may or may not include words such as “believes,” “expects,” “plans,” “strategy,” “prospects,” “estimates,” and “forecasts,” or variations of these words or similar expressions. All such statements are based on management’s assumptions and beliefs derived from the information available to it at the time of publication of this report. A variety of important factors may cause actual results to differ significantly from these forecasts. Thus, it is advised that investors refrain from making investment decisions based solely on these forward-looking statements. Nichirei and its Group companies will not necessarily revise their forward-looking statements in accordance with new information, future events and other results. Risks and uncertainties that could affect the actual results of Nichirei and its Group companies include, but are not limited to:

- 1) Economic conditions and industry environment surrounding the business activities of Nichirei and its Group companies;
- 2) Foreign exchange rate fluctuations, particularly involving U.S. dollars and euros;
- 3) The feasibility of establishing a unified quality control structure covering product development, purchasing of ingredients, production and sales;
- 4) The feasibility of new product and service development;
- 5) Nichirei’s and its Group companies’ ability to implement growth strategies and build a low-cost structure;
- 6) The feasibility of achieving effective alliances between the Nichirei Group and outside companies;
- 7) Contingency and related risk, etc.

However, factors that may affect the performance of the Nichirei Group are not limited to those listed above. Further, risks and uncertainties include the possibility of future events that may have a serious and unpredictable impact on the Group.