



February 24, 2026

To whom it may concern,

Company: Nichirei Corporation
Representative: Kenya Okushi
Representative Director, President
(Securities Code: 2871, Tokyo Stock Exchange, Prime Market)
Contact: Public Relations & Investor Relations
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Notice Concerning Establishment of ASEAN Regional Management Company

Nichirei Corporation (the "Company") hereby announces that the Company has established a subsidiary in Bangkok, the Kingdom of Thailand, to manage the Group companies in the ASEAN region.

1. Purpose of Establishment of Company

Since the launch of the food manufacture and sales business in the ASEAN region in 1983 as a joint venture with a local capital in Thailand, the Group has entered Vietnam, Malaysia and Indonesia to expand its food and temperature-controlled logistics businesses.

While having proceeded with these, the Company has established a regional management company in Thailand, which has a large business scale in the ASEAN region, since it is necessary to strengthen the Group's management foundation including governance and management.

Going forward, the Company will work to support the Group's growth in the ASEAN region and realize synergies while strengthening its management foundation.

2. Outline of Company Established

(1) Name	Nichirei Southeast Asia Co.,Ltd
(2) Location	Bangkok, the Kingdom of Thailand
(3) Title and Name of Representative	Tomonori Yamamoto, Director, President (scheduled to take office on April 1, 2026)
(4) Business Description	Management of Nichirei Group companies in the ASEAN region

(5)	Capital	THB 10,000 thousand	
(6)	Date of Establishment	February 2026	
(7)	Investment Ratio	Nichirei Corporation 99.99% Nichirei Business Partners Inc. 0.01%	
(8)	Relationship between the Company and the Company Concerned	Capital relationship	The Company directly owns 99.99% of voting rights of the company concerned. (consolidated subsidiary)
		Personnel relationship	Directors of the Company serve concurrently as Directors of the company concerned.
		Business relationship	The Company will make payment based on a service agreement with the company concerned.
(9)	Financial Position and Operating Results	Not applicable since the company concerned was established in February 2026.	

3. Future Outlook

The impact of this event on consolidated financial results is immaterial.