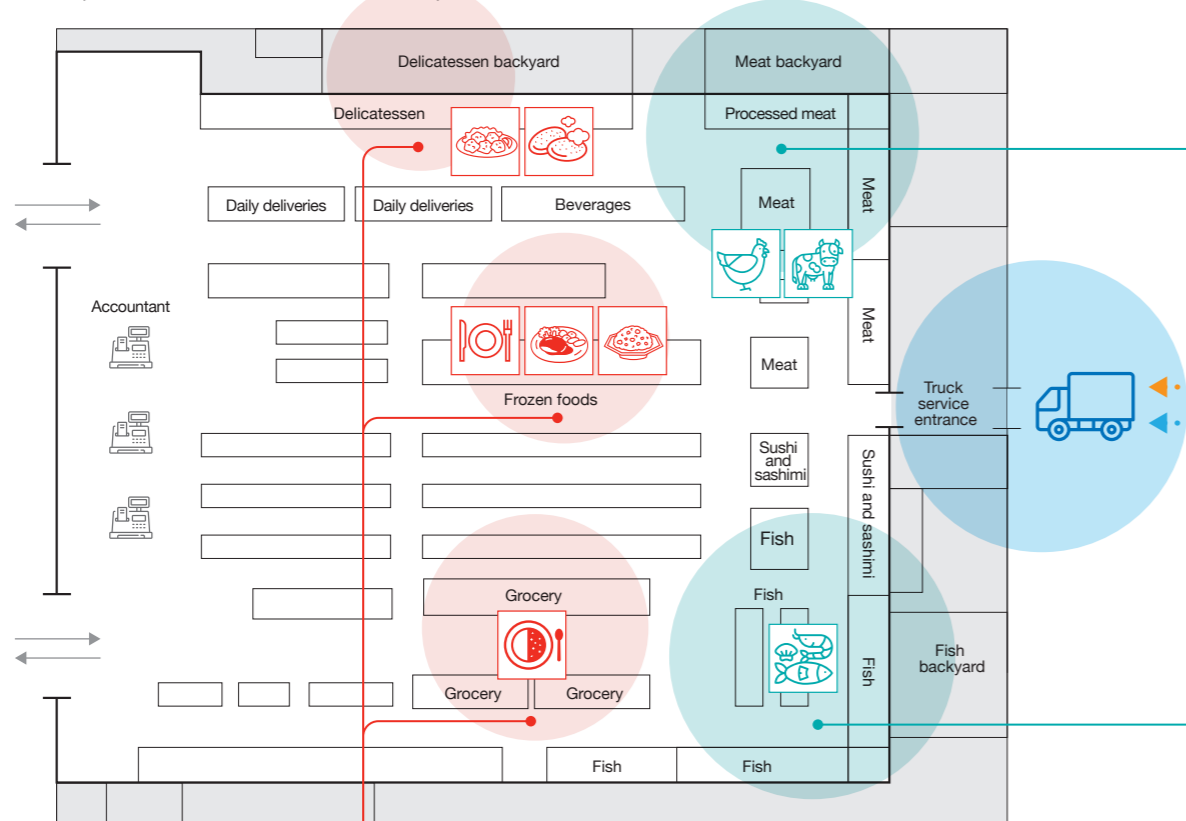


Nichirei Group Comprehensive Capabilities in Mass Retailers

In addition to providing household-use and commercial-use frozen foods and raw materials for fisheries, livestock, and poultry, Nichirei mainly focuses on business areas that support eating habits, such as temperature-controlled logistics, which handles the storage and delivery of foods.

For mass retailers, who constitute our main customers, we provide products to various sales floors, such as fresh foods, delicatessen and frozen foods, while enhancing efforts throughout the Group, such as conducting store delivery operations by region, in an effort to build long-term relationships of trust.

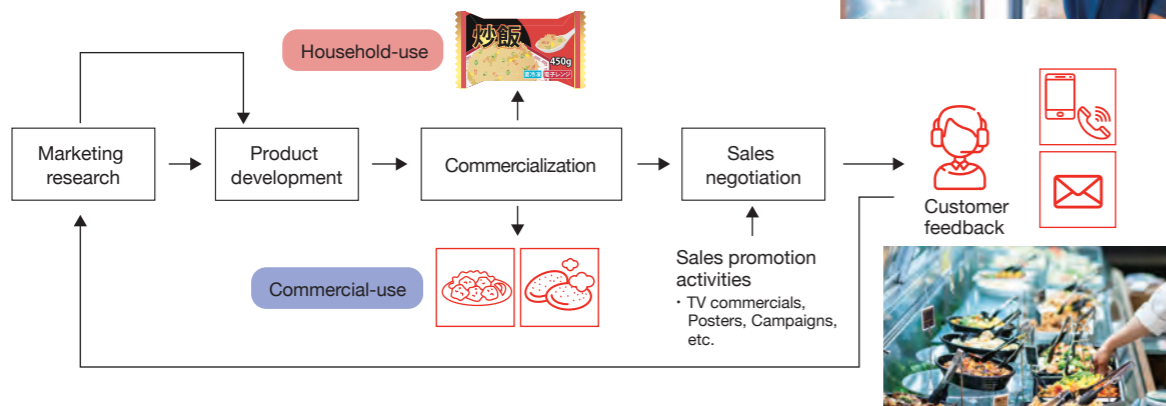
Example of mass retailer sales floor development



Processed Foods Business

Industry-leading sales

Household-use frozen foods and commercial-use frozen foods for delicatessen sales area



Temperature-controlled Logistics Business

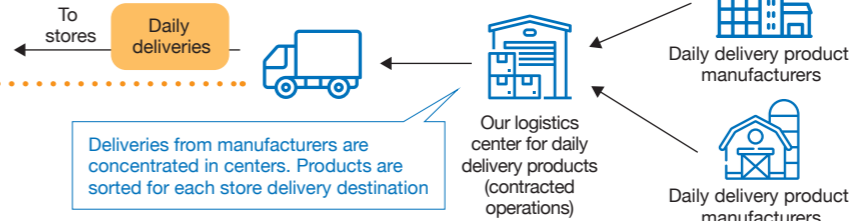
Sales among major food logistics companies
Industry top class

Sales ratio outside the Nichirei Group
92%

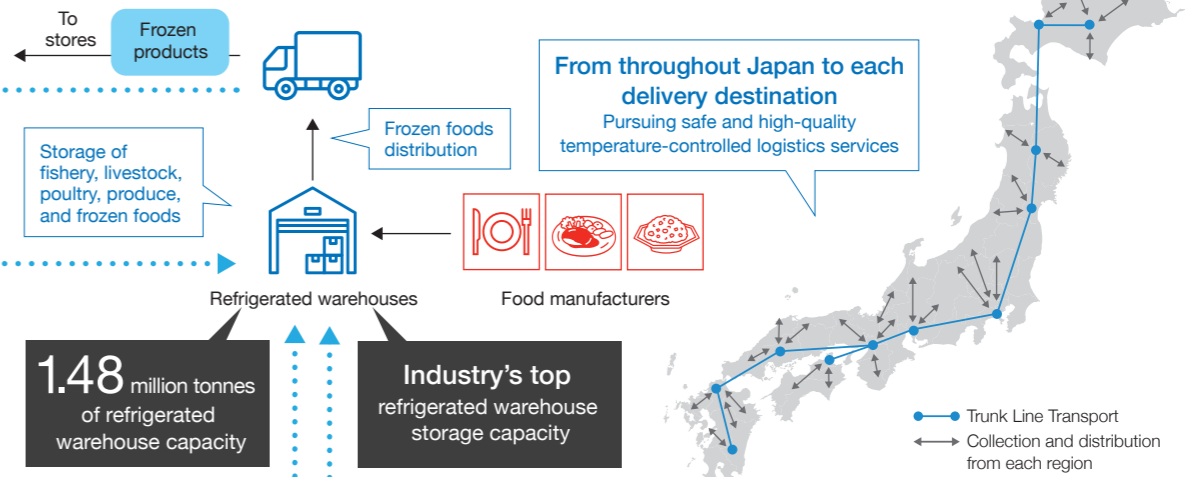
Domestic vehicles in operation: Approximately
7,000

Providing optimal logistics services customized exclusively for customers
24-hours per day, 365 days per year

Delivery of daily delivery products



Frozen products distribution



Marine Products, Meat and Poultry Business

High quality assurance capabilities
Product proposals using Nichirei
Fresh materials

Sell the best materials procured through our own global network

