#### November 13, 2001

## **Consolidated Financial Statements – Summary**

(Six months ended September 30, 2001)

English translation from the original Japanese-language document

(All financial information has been prepared in accordance with accounting principles generally accepted in Japan)

Company name: NICHIREI CORPORATION (Code number 2871)

#### 1.Results of FY2002 interim (April 1, 2001 through September 30, 2001)

(1)Consolidated financial results

(Amounts less than one million yen are omitted)

	Net sales	Operating income	Recurring income
	Million yen	Million yen	Million yen
FY2002 Interim	279,858	6,090	4,806
FY2001 Interim	281,368	11,343	9,847
FY2001	560,006	18,596	15,483

	Net income	E.P.S.	Diluted E.P.S.
	Million yen	Yen	Yen
FY2002 Interim	2,818	9.06	9.01
FY2001 Interim	1,362	4.38	-
FY2001	4,020	12.93	12.93

cf. Equity in earnings of affiliates in FY2002 interim: 316 million yen, FY2001 interim: 326 million yen, FY2001: 567 million yen

### (2)Consolidated financial position

	Total assets	Shareholders' equity	Equity ratio	Equity per share
	Million yen	Million yen	%	Yen
FY2002 Interim	374,243	90,128	24.1	289.94
FY2001 Interim	387,763	90,428	23.3	290.90
FY2001	367,770	89,395	24.3	287.58

#### (3)Consolidated cash flows

	From operating	pperating From investing From financing		Cash & Cash equivalents
	activities	activities	activities	At end of period
	Million yen	Million yen	Million yen	Million yen
FY2002 Interim	881	(5,286)	3,861	5,368
FY2001 Interim	11,946	(3,873)	(9,479)	7,828
FY2001	28,739	(8,514)	(23,946)	5,823

(4) Scope of consolidation and equity method

Consolidated subsidiaries 90 companies Unconsolidated subsidiaries None

Affiliates 13 (equity method applies to all 13 companies)

(5) Change in scope of consolidation and equity method

Consolidated subsidiaries (increase) 1 (decrease) 17 Equity method companies (increase) None (decrease) 1

#### 2. Estimation of business results for the year ending March 31, 2002

	Net sales	Recurring income	Net income
	Million yen	Million yen	Million yen
FY2002	573,000	11,500	5,100

cf. Estimated E.P.S. 16.40 yen

# **Consolidated Balance Sheet**

## NICHIREI CORPORATION

	T	(Million yen: a	amounts less than one	million yen are omitte
	FY interim 2001	FY interim 2002	FY 2001	Increase
	(As of	(As of	(As of	(Decrease)
	Sep.30, 2000)	Sep.30, 2001)	Mar.31, 2001)	from FY 2001
<assets></assets>				
Current Assets				
Cash and time deposits	7,962	5,718	5,910	(192)
Notes and account receivable - trade	90,295	89,374	79,537	9,836
Inventories	37,342	38,445	37,088	1,357
Deferred tax assets	1,171	2,143	1,142	1,001
Other current assets	5,740	6,316	7,524	(1,207)
Less Allowance for doubtful accounts	(251)	(228)	(219)	(9)
Total	142,261	141,770	130,983	10,786
Fixed assets				
1. Tangible assets				
(1)Buildings and structures	102,267	98,410	99,253	(842)
(2)Machinery and equipment	22,707	21,962	22,083	(121)
(3)Land	46,462	45,569	45,631	(61)
(4)Construction in progress	3,444	3,120	4,140	(1,020)
(5)Other tangible fixed assets	1,937	1,806	1,834	(28)
Total	176,819	170,869	172,943	(2,073)
2. Intangible assets				
(1)Consolidation adjustments account	518	397	457	(59)
(2)Other intangible fixed assets	5,000	6,284	5,854	430
Total	5,519	6,682	6,312	370
3. Investments and other assets				
(1)Investment securities	50,566	41,284	44,006	(2,722)
(2)Deferred tax assets	1,227	1,935	1,861	73
(3)Other assets	12,609	12,545	12,369	176
Less allowance for doubtful accounts	(1,240)	(844)	(706)	(138)
Total	63,163	54,920	57,531	(2,610)
Total fixed assets	245,502	232,472	236,786	(4,313)
Total assets	387,763	374,243	367,770	6,472

# **Consolidated Balance Sheet**

## **NICHIREI CORPORATION**

Treasury stock	(0)	(0) <b>90</b> ,128	(1) 89,395	0
Total	90,429	90,129	89,396	732
Translation adjustment	(1,335)	75	(665)	740
Net unrealized holding gains on securities	8,777	3,657	5,348	(1,690)
Retained earnings	28,975	32,384	30,701	1,682
Capital surplus	23,704	23,704	23,704	-
Common stock	30,307	30,307	30,307	-
<shareholders' equity=""></shareholders'>				
<minority interests=""></minority>	853	1,092	1,145	(52)
Total liabilities	296,481	283,021	277,229	5,792
Total	123,482	109,251	120,043	(10,791)
Other long-term liabilities	18,299	18,286	18,299	(12)
Consolidation adjustment account	62	48	55	(6)
retirement benefits	1,030	710	1,133	(423)
Directors' and statutory auditors'	2,030	7,220	4,107	37
Employees' retirement benefits	2,838	4,226	4,189	(1,433)
Deferred tax liabilities	3,736	890	2,345	(1,455)
Long-term loans	56,207	48,782	52,713	(3,930)
Convertible bonds	6,307	6,307	6,307	(3,000)
Long-term liabilities Bonds	35,000	30,000	35,000	(5,000)
Total	172,999	173,770	157,186	16,584
Other current liabilities	6,910	9,060	8,948	111
Income taxes payable	4,286	1,244	3,437	(2,192)
Accrued expenses	19,904	17,141	16,088	1,053
Current portion of bonds	30,000	20,000	20,000	-
Current portion of long-term loans	11,166	8,407	9,585	(1,178)
Commercial paper	6,000	15,000	8,000	7,000
Short-term bank loans	41,616	49,325	41,098	8,226
Notes and account payable - trade	53,114	53,591	50,026	3,564
Current liabilities				
<liabilities></liabilities>	Sep.30, 2000)	Sep.30, 2001)	Mar.31, 2001)	from FY 2001
	(As of	(As of	(As of	(Decrease)
	FY interim 2001	FY interim 2002	FY 2001	Increase

## **Consolidated Statements of Income**

## **NICHIREI CORPORATION**

	(Million yen: amounts less than one million yen are omitte					
	FY interim FY interim FY					
	2001	2002	Increase	FY 2001		
	(Apr. 2000	(Apr. 2001	(Decrease)	(Apr. 2000		
	- Sep. 2000)	- Sep. 2001)		- Mar. 2001)		
Net sales	281,368	279,858	(1,510)	560,006		
Cost of sales	226,286	229,986	3,700	456,121		
Gross profit	55,082	49,871	(5,210)	103,884		
Selling, general and administrative expenses	İ	·	, ,			
Selling expenses	24,306	24,214	(91)	45,799		
General and administrative expenses	19,432	19,566	134	39,488		
Total	43,738	43,781	42	85,287		
Operating income	11,343	6,090	5,253	18,596		
Non-operating revenues	,	,	,	,		
Interest income	105	72	(32)	231		
Dividend income	312	233	(79)	497		
Equity in earnings of affiliates	326	316	(9)	567		
Rent revenues from corporate housing	190	310	(190)	373		
Other non-operating revenues	595	568	(26)	1,242		
Total	1,530	1,191	(339)	2,912		
Non-operating expenses	1,550	1,171	(557)	2,712		
Interest expenses	2,544	1,749	(794)	4,762		
Other non-operating expenses	481	725	243	1,263		
Total	3,025	2,474	(551)	6,025		
Recurring income	9,847	4,806	(5,040)	15,483		
Extraordinary income	7,047	4,000	(3,040)	13,403		
Gain on sales of property, plant and equipment	549	85	(464)	557		
Gain on securities contributed to employees' retirement	347	03	(404)	557		
benefit trust	7,727		(7,727)	7,727		
Reversal of allowance for doubtful receivables	453	22		427		
	445	22	(430)	991		
Gain on sales of investment securities	443	-	(445)			
Gain on sale of leasehold rights on land	9,176	107	- (0.0(0)	2,040		
Total	9,170	107	(9,068)	11,744		
Extraordinary losses	21	2.4	10	700		
Loss on sales of property, plant and equipment	21	34	12	723		
Loss on disposal of property, plant and equipment	323	131	(191)	1,236		
Amortization of net retirement benefit obligation at transition	15,026	- 442	(15,026)	16,601		
Loss on devaluation of investment securities	1,109	443	(666)	1,190		
Loss on devaluation of golf membership	256	4	(251)	305		
Loss on discontinued operations	104	913	808	569		
Loss on sales of investment securities	1	-	(1)	83		
Loss on cancellation of translation adjustments related to						
liquidation of a foreign consolidated subsidiary	-	379	379	-		
Provision for accrued retirement benefit for directors for						
previous year	-	-	-	14		
Total	16,843	1,907	(14,936)	20,724		
Income before income taxes	2,180	3,007	827	6,503		
Income taxes – current	4,398	1,251	(3,146)	5,543		
Income taxes – deferred	(3,500)	(1,018)	2,482	(3,021)		
Total	897	232	(664)	2,522		
Minority interest in net losses of consolidated subsidiaries	79	43	(35)	40		
Net income	1,362	2.818	1,456	4,020		

# **Consolidated Statements of Appropriations**

## **NICHIREI CORPORATION**

	(IVIIIIVI)	ni yen: amounts iess that	n one million yen are omi
	FY interim 2001	FY interim 2002	FY2001
	(Apr. 2000	(Apr. 2001	(Apr. 2000 –
	- Sep. 2000)	- Sep. 2001)	Mar. 2001)
Balance at beginning of year	28,612	30,701	28,612
Increase in retained earnings			
Effect of inclusion of consolidated subsidiaries	343	-	343
Effect of inclusion of affiliates accounted for			
by the equity method	53	-	53
Total	396	-	396
Decrease in retained earnings			
Cash dividends	932	932	1,865
Bonuses to directors	171	203	171
Effect of inclusion of consolidated subsidiaries	285	-	285
Effect of inclusion of affiliates accounted for by the equity method	2	-	2
Decrease due to discontinuation of consolidated financial statements at an affiliated company			
accounted for by the equity method	4	-	4
Total	1,396	1,135	2,328
Net Income	1,362	2,818	4,020
Balance at end of year	28,975	32,384	30,701

## **Consolidated Statements of Cash Flows**

## **NICHIREI CORPORATION**

Printerm   2001   2002   (Apr. 2000   Apr. 2001   (Apr. 2001   Apr. 2001   A		(Million ye	n: amounts less t	han one million	yen are omitted
Cash flows from operating activities   Increase   Inc		FY interim	FY interim		
Cash flows from operating activities				Increase	FY 2001
Cash flows from operating activities   Income before income taxes and minority interests   2,180   3,007   827   6,503     Deprecation and amortization   6,903   6,705   (1977)   1,6503     Provision for doubiful accounts   1,311   167   298   (5,904)     Provision for employees retirement benefits   1,531   35   (1,495)   2,875     Equity in camings of affiliates   3,366   (316)   9   (367)     Loss on devaluation of property, plant and equipment   294   487   192   1,121     Loss on devaluation of polf membership   256   4   (251)   305     Net gain on revaluation of investiment securities   1,109   443   (666)   1,190     Loss on devaluation of polf membership   256   4   (251)   305     Net gain on revaluation of the securities contributed to employees' retirement benefits trust   (7,727)   7,727   (7,727)     Contribution of the securities of employees' retirement benefits trust, at cost   113,452   1					
Cash flows from operating activities   Income before income taxes and minority interests   2,180   3,007   827   6,503   Depreciation and amoritization   6,903   6,705   (1977)   14,003   Provision for doubtful accounts   1,307   14,003   Provision for employees' retirement benefits   1,513   35   (1,495)   2,875   Equity in earnings of affiliales   (326)   (316)   9   (567)   Loss on disposal of property, plant and equipment   294   487   192   1,121   Loss on devaluation of investment securities   1,109   443   (666)   1,190   Loss on devaluation of orgentmembership   256   4   (251)   305   Net gain on revaluation of securities contributed to employees' retirement benefits trust, at cost   1,109   443   (666)   1,190   Loss on devaluation of genumbership   256   4   (251)   305   Net gain on revaluation of securities contributed to employees' retirement benefits trust, at cost   1,109   443   (666)   1,190   Loss (alin) on sales of property, plant and equipment   (417)   (306)   111   (728)   Interest and dividend income   (417)   (306)   111   (728)   Interest expense   2,544   1,754   (790)   4,884   Loss (gain) on sales of property, plant and equipment   (528)   (51)   477   166   Loss (gain) on sales of property, plant and equipment   (528)   (51)   477   166   Loss (gain) on sales of investment securities   (443)   0   443   (790)   Increase in notes and accounts receivable - trade   (15,435)   (9,999)   5,445   (4,589)   Increase in notes and accounts receivable - trade   (15,435)   (9,999)   5,445   (4,589)   Increase in notes and accounts receivable - trade   (15,435)   (4,546)   (3,791)   (4,592)   Interest and dividend income received   (42   643)   (9)   (1,212)   Interest and dividend income received   (42   643)   (9)   (4,592)   (4,592)   Increase in notes and accounts payable - trade   (5,619)   (3,972)   (4,007)   (2,007)   Proceeds from sales of property, plant and equipment   (5,019)   (3,972)   (4,007)   (2,007)   Proceeds from sales of property, plant and equipment   (5,019)   (3,972)		, ,		(Decircuse)	
Income before income taxes and minority interests   2,180   3,007   827   6,503     Depreciation and amortization   6,903   6,705   6,705   797   14,003     Provision for doubful accounts   1,531   35   (1,495)   2,875     Equily in earnings of affiliates   3,260   (316)   (316)   (567)     Loss on disposal of property, plant and equipment   294   487   192   1,121     Loss on devaluation of investment securities   1,109   443   (666)   1,190     Loss on devaluation of property, plant and equipment   256   4   (251)   305     Net gain on revaluation of socialities contributed to employees' retirement benefits trust   (7,727)   - 7,727   (7,727)     Contribution of the securities of employees' retirement benefits trust, at cost   13,452   - (13,452)   111   (728)     Interest expense   2,544   1,754   (790)   4,784     Loss (gain) on sales of property, plant and equipment   (5,28)   (51)   477   (166     Loss (gain) on sales of investment securities   (443)   0   443   (908)     Increase in notes and accounts receivable – trade   (1,545)   (9,989)   5,445   (4,589)     Increase in inventories   (2,804)   (1,388)   1,416   (2,380)     Increase in inotes and accounts payable – trade   7,095   3,547   (3,548)   3,998     Other   5,411   1,344   (4,967)   2,112     Interest and dividend income received   (42,676)   (1,750)   926   (5,056)     Interest and dividend income received   (42,676)   (1,750)   926   (5,056)     Interest expense paid   (2,676)   (1,750)   926   (5,056)     Increase in notes and accounts payable – trade   (3,067)   (3,440)   (3,979)   (3,072)     Proceeds from out-of-court settlement   (4,083)   (4,083)   (4,083)   (4,083)     Proceeds from investing activities   (3,077)   (3,072)   (3,072)   (3,072)   (3,072)     Purchase of property, plant and equipment   (1,124)   (2,080)   (1,124)   (3,080)     Proceeds from sales of investment securities   (3,073)   (3,072)   (3,072)   (3,072)   (3,072)   (3,072)   (3,072)   (3,072)   (3,072)   (3,072)   (3,072)   (3,072)   (3,072)   (3,072)   (3,072)	Cook flows from apprating activities	- 3ep. 2000)	- 3ep. 2001)		-iviai. 2001)
Depreciation and amortization   6,903   6,705   (197)   14,003   (296   (54)   Provision for doubful accounts   1,331   35   (1,495)   2,875   Equity in earnings of affiliates   (326)   (316)   9   (567)   (567)   (567)   (267)		2 100	2.007	007	/ F02
Provision for doubthal accounts   131   167   298   (54)					
Provision for employees' retirement benefits   1,531   35   (1,495)   (2,875   Equily in earnings of affiliates   (3,36)   (316)   9   (567)					
Equity in earnings of affiliates   294   487   192   1.121					(54)
Loss on disposal of property, plant and equipment   294   487   192   1,121					
Loss on devaluation of finvestment securities   1,109   443   (666)   1,190   Loss on devaluation of golf membership   256   4   (251)   305   Net gain on revaluation of securities contributed to employees' retirement benefits trust   (7,727)   - 7,727   (7,727)					
Loss on devaluation of golf membership   256   4   (251)   305     Net gain on revaluation of securifies contributed to employees' retirement benefits trust   (7,727)   - 7,727   (7,727)     Contribution of the securifies of employees' retirement benefits trust, at cost   13,452   - (13,452)   13,452   11,					
Net gain on revaluation of securities contributed to employees' retirement benefits trust. at cost trust, at	Loss on devaluation of investment securities	1,109	443	(666)	1,190
Net gain on revaluation of securities contributed to employees' retirement benefits trust. at cost trust, at	Loss on devaluation of golf membership	256	4	(251)	305
retirement benefits trust. Contribution of the securities of employees' retirement benefits trust, at cost Interest and dividend income (417) (306) 111 (728) Interest expense (2,544 1,754 (790) 4,784 Loss (gain) on sales of property, plant and equipment (528) (51) 477 (166 Loss (gain) on sales of investment securities (443) 0 (443 (908) Increase in notes and accounts receivable – trade (15,435) (9,989) 5,445 (4,589) Increase in inventories (2,804) (1,388) 1,416 (2,380) Increase in notes and accounts payable – trade (15,435) (9,989) 5,445 (4,589) Increase in notes and accounts payable – trade (15,435) (9,989) 5,445 (4,589) Increase in notes and accounts payable – trade (15,435) (9,989) 5,445 (4,589) Increase in notes and accounts payable – trade (1,5435) (9,989) 5,445 (4,589) Increase in notes and accounts payable – trade (1,5435) (9,989) 5,445 (4,589) Increase in notes and accounts payable – trade (1,5435) (9,989) 5,445 (4,589) Increase in notes and accounts payable – trade (1,5435) (9,989) 5,445 (4,589) Increase in notes and accounts payable – trade (1,5435) (9,989) 5,445 (4,589) Increase in notes and accounts payable – trade (1,5435) (9,989) 5,445 (4,589) Increase in notes and accounts payable – trade (1,5435) (9,989) 5,445 (4,589) Increase in notes and accounts payable – trade (1,5435) (9,989) 5,445 (4,589) Increase and dividend income receivable (2,644) 5,445 (7,518) 33,567 Interest expense paid (2,676) (1,750) 9,46 (5,056) (1,607) (1,750) 9,46 (5,056) (1,607) (1,750) 9,46 (5,056) (1,607) (1,750) 9,46 (5,056) (1,607) (1,750) 9,46 (5,056) (1,607) (1,750) 9,46 (5,056) (1,750)				, ,	
Contribution of the securities of employees' retirement benefits trust, at cost trust, at cost trust, at cost interest and dividend income (417) (306) 111 (728) Interest expense (2544 1,754 (790) 4,784 (158)	retirement benefits trust	(7.727)	-	7.727	(7.727)
Interest and dividend income				,	( , ,
Interest and dividend income		13 452	_	(13 452)	13 452
Interest expense			(306)		
Loss (gain) on sales of property, plant and equipment (528) (543) 0 443 (908) Increase in notes and accounts receivable – trade (15,435) (9,989) 5,445 (4,589) Increase in inventories (2,804) (1,388) 1,416 (2,380) Increase in notes and accounts payable – trade (7,995 3,547 (3,548) 3,998 Other 5,411 1,344 (4,067) 2,122 Subtotal 12,964 5,445 (7,518) 33,567 (3,548) 1,398 Other 5,411 1,344 (4,067) 2,122 Interest and dividend income received 642 633 (9) 1,212 Interest and dividend income received (4,083) (2,676) (1,750) 926 (5,056) Income taxes paid (3,067) (3,446) (379) (5,067) Proceeds from out-of-court settlement (4,083) - (4,083) 4,083 Net cash provided by operating activities 11,946 881 (11,064) 28,739 (4,083) Net cash provided by operating activities 11,946 881 (11,064) 28,739 (4,083) Purchase of property, plant and equipment (5,019) (3,972) 1,047 (9,500) Proceeds from sales of property, plant and equipment 1,123 271 (851) 1,294 Purchase of investment securities (1,154) (725) 429 (2,057) Proceeds from sales of investment securities 1,960 70 (1,890) 3,855 Decrease (increase) in short-term loans receivable (31) (4) 27 (36) Proceeds from collection of long-term loans receivable (31) (4) 27 (36) Proceeds from collection of long-term loans receivable (71) 54 (17) 182 (17) 18					
Loss (gain) on sales of investment securities   (443)   0   443   (908)					
Increase in notes and accounts receivable – trade   (15,435)   (9,989)   5,445   (4,589)   Increase in inventories   (2,804)   (1,388)   1,416   (2,380)   Other   (2,804)   (1,388)   1,416   (2,380)   Other   (3,548)   3,998   Other   (3,548)   (3,548)   3,998   Other   (3,548)   (3,548)   (3,548)   (3,548)   (3,548)   (3,548)   (3,548)   (3,548)   (3,548)   (3,548)   (3,548)   (3,548)   (3,548)   (3,548)   (3,548)   (3,548)   (3,548)   (4,687)   (4,	Loss (gain) on sales of investment socurities				
Increase in inventories			-		
Increase in notes and accounts payable – trade   7,095   3,547   (3,548)   3,998   Other   5,411   1,344   (4,067)   2,122   12,541   1,344   (4,067)   2,122   12,541   1,344   (4,067)   2,122   14,545   1,545   (7,518)   33,567   (3,548)   (7,518)   33,567   (3,548)   (7,518)   33,567   (3,676)   (1,750)   92.6   (5,056)   (1,750)   (2,676)   (1,750)   (2,676)   (1,750)   (2,676)   (1,750)   (2,676)   (2,676)   (1,750)   (3,446)   (3,79)   (5,067)   (2,676)   (3,446)   (3,79)   (5,067)   (2,676)   (3,446)   (3,79)   (5,067)   (2,676)   (3,446)   (3,79)   (5,067)   (2,676)   (4,083)   (4					(4,589)
Other         Subtotal         1,344         (4,067)         2,122           Subtotal         12,964         5,445         (7,518)         33,567           Interest and dividend income received         642         633         (9)         1,212           Interest expense paid         (2,676)         (1,750)         926         (5,056)           Income taxes paid         (3,067)         (3,446)         (379)         (5,067)           Proceeds from out-of-court settlement         4,083         - (4,083)         4,083           Net cash provided by operating activities         11,946         881         (11,064)         28,739           Cash flows from investing activities         11,946         881         (11,064)         28,739           Purchase of property, plant and equipment         (5,019)         (3,972)         1,047         (9,500)           Proceeds from sales of property, plant and equipment         (1,154)         (725)         429         (2,057)           Proceeds from sales of investment securities         (1,154)         (725)         429         (2,057)           Proceeds from sales of investment securities         1,960         70         (1,890)         3,855           Decrease (increase) in short-term loans receivable         (31)					
Subtotal   12,964   5,445   (7,518)   33,567     Interest and dividend income received   642   633   (9)   1,212     Interest expense paid   (2,676)   (1,750)   926   (5,056)     Income taxes paid   (3,067)   (3,446)   (379)   (5,067)     Proceeds from out-of-court settlement   4,083   - (4,083)   4,083     Net cash provided by operating activities   11,946   881   (11,064)   28,739     Cash flows from investing activities   28,739     Purchase of property, plant and equipment   (5,019)   (3,972)   1,047   (9,500)     Proceeds from sales of property, plant and equipment   1,123   271   (851)   1,294     Purchase of investment securities   (1,154)   (725)   429   (2,057)     Proceeds from sales of investment securities   1,960   70   (1,890)   3,855     Decrease (increase) in short-term loans receivable   150   (45)   (195)   117     Repayment of long-term loans receivable   (31)   (4)   27   (36)     Proceeds from collection of long-term loans receivable   71   54   (17)   182     Other   Net cash used in investing activities   (3,873)   (5,286)   (1,412)     Cash flows from financing activities   (4,719)   7,994   12,714   (5,347)     Increase (decrease) in short-term bank loans   (4,719)   7,994   12,714   (5,347)     Increase in commercial paper   6,000   7,000   1,000   8,000     Proceeds from long-term debt   (5,515)   (5,838)   (323)   (12,109)     Proceeds from insuance of bonds   (5,420)   (20,000)   (14,579)   (15,466)     Dividends paid   (930)   (967)   (36)   (1,799)     Other   (5,93)   (92)   (500   (296)     Net cash provided by (used in) financing activities   (9,479)   3,861   13,341   (33,946)     Effects of exchange rate changes on cash and cash equivalents   (1,376)   (454)   921   (3,382)     Increase in cash and cash equivalents due to change in scope of consolidation   (247)   (247)   (247)   (247)   (248)     Cash and cash equivalents due to change in scope of consolidation   (247)   (247)   (247)   (248)     Cash and cash equivalents at beginning of year   (3,957)   (3,957)   (3,957)					
Interest and dividend income received					
Interest expense paid					
Income taxes paid   (3,067)   (3,446)   (379)   (5,067)   Proceeds from out-of-court settlement   4,083   - (4,083)   4,083   Net cash provided by operating activities   11,946   881   (11,064)   28,739					
Proceeds from out-of-court settlement   4,083   - (4,083)   4,083   Net cash provided by operating activities   11,946   881   (11,064)   28,739					
Net cash provided by operating activities         11,946         881         (11,064)         28,739           Cash flows from investing activities         (5,019)         (3,972)         1,047         (9,500)           Purchase of property, plant and equipment         1,123         271         (851)         1,294           Purchase of investment securities         (1,154)         (725)         429         (2,057)           Proceeds from sales of investment securities         1,960         70         (1,890)         3,855           Decrease (increase) in short-term loans receivable         150         (45)         (195)         117           Repayment of long-term loans receivable         331         (4)         27         (36)           Proceeds from collection of long-term loans receivable         71         54         (17)         182           Other         (974)         (935)         38         (2,369)           Net cash used in investing activities         (3,873)         (5,286)         (1,412)         (8,514)           Cash flows from financing activities         (3,873)         (5,286)         (1,412)         (8,514)           Cash flows from financing activities         (4,719)         7,994         12,714         (5,347)           Increase in comme			(3,446)		
Cash flows from investing activities         (5,019)         (3,972)         1,047         (9,500)           Purchase of property, plant and equipment         1,123         271         (851)         1,294           Purchase of investment securities         (1,154)         (725)         429         (2,057)           Proceeds from sales of investment securities         1,960         70         (1,890)         3,855           Decrease (increase) in short-term loans receivable         150         (45)         (195)         117           Repayment of long-term loans receivable         (31)         (4)         27         (36)           Proceeds from collection of long-term loans receivable         71         54         (17)         182           Other         (974)         (935)         38         (2,369)           Net cash used in investing activities         (3,873)         (5,286)         (1,412)         (8,514)           Cash flows from financing activities         (4,719)         7,994         12,714         (5,347)           Increase (decrease) in short-term bank loans         (4,719)         7,994         12,714         (5,347)           Increase (decrease) in short-term bank loans         (4,719)         7,994         12,714         (5,347)           Increa			-		
Purchase of property, plant and equipment   (5,019)   (3,972)   1,047   (9,500)     Proceeds from sales of property, plant and equipment   1,123   271   (851)   1,294     Purchase of investment securities   (1,154)   (725)   429   (2,057)     Proceeds from sales of investment securities   1,960   70   (1,890)   3,855     Decrease (increase) in short-term loans receivable   150   (45)   (195)   117     Repayment of long-term loans receivable   (31)   (4)   27   (36)     Proceeds from collection of long-term loans receivable   71   54   (17)   182     Other   (974)   (935)   38   (2,369)     Net cash used in investing activities   (3,873)   (5,286)   (1,412)   (8,514)      Cash flows from financing activities   (4,719)   7,994   12,714   (5,347)     Increase (decrease) in short-term bank loans   (4,719)   7,994   12,714   (5,347)     Increase in commercial paper   6,000   7,000   1,000   8,000     Proceeds from long-term debt   (5,515)   (5,838)   (323)   (12,109)     Proceeds from issuance of bonds   (5,420)   (20,000)   (14,579)   (15,466)     Dividends paid   (930)   (967)   (36)   (1,799)     Other   (593)   (92)   500   (296)     Net cash provided by (used in) financing activities   (9,479)   3,861   13,341   (23,946)     Effects of exchange rate changes on cash and cash equivalents   30   88   57   339     Net decrease in cash and cash equivalents   (1,376)   (454)   921   (3,382)     Increase in cash and cash equivalents due to change in scope of consolidation   247   - (247)   247     Cash and cash equivalents at beginning of year   8,957   5,823   (3,134)   8,957	Net cash provided by operating activities	11,946	881	(11,064)	28,739
Purchase of property, plant and equipment   (5,019)   (3,972)   1,047   (9,500)     Proceeds from sales of property, plant and equipment   1,123   271   (851)   1,294     Purchase of investment securities   (1,154)   (725)   429   (2,057)     Proceeds from sales of investment securities   1,960   70   (1,890)   3,855     Decrease (increase) in short-term loans receivable   150   (45)   (195)   117     Repayment of long-term loans receivable   (31)   (4)   27   (36)     Proceeds from collection of long-term loans receivable   71   54   (17)   182     Other   (974)   (935)   38   (2,369)     Net cash used in investing activities   (3,873)   (5,286)   (1,412)   (8,514)      Cash flows from financing activities   (4,719)   7,994   12,714   (5,347)     Increase (decrease) in short-term bank loans   (4,719)   7,994   12,714   (5,347)     Increase in commercial paper   6,000   7,000   1,000   8,000     Proceeds from long-term debt   (5,515)   (5,838)   (323)   (12,109)     Proceeds from issuance of bonds   (5,420)   (20,000)   (14,579)   (15,466)     Dividends paid   (930)   (967)   (36)   (1,799)     Other   (593)   (92)   500   (296)     Net cash provided by (used in) financing activities   (9,479)   3,861   13,341   (23,946)     Effects of exchange rate changes on cash and cash equivalents   30   88   57   339     Net decrease in cash and cash equivalents   (1,376)   (454)   921   (3,382)     Increase in cash and cash equivalents due to change in scope of consolidation   247   - (247)   247     Cash and cash equivalents at beginning of year   8,957   5,823   (3,134)   8,957	Cash flows from investing activities				
Proceeds from sales of property, plant and equipment         1,123         271         (851)         1,294           Purchase of investment securities         (1,154)         (725)         429         (2,057)           Proceeds from sales of investment securities         1,960         70         (1,890)         3,855           Decrease (increase) in short-term loans receivable         150         (45)         (195)         117           Repayment of long-term loans receivable         (31)         (4)         27         (36)           Proceeds from collection of long-term loans receivable         71         54         (17)         182           Other         (974)         (935)         38         (2,369)           Net cash used in investing activities         (3,873)         (5,286)         (1,412)         (8,514)           Cash flows from financing activities         (3,873)         (5,286)         (1,412)         (8,514)           Cash flows from financing activities         (4,719)         7,994         12,714         (5,347)           Increase (decrease) in short-term bank loans         (4,719)         7,994         12,714         (5,347)           Increase in commercial paper         6,000         7,000         1,000         8,000           Proceeds from		(5,019)	(3,972)	1,047	(9,500)
Purchase of investment securities         (1,154)         (725)         429         (2,057)           Proceeds from sales of investment securities         1,960         70         (1,890)         3,855           Decrease (increase) in short-term loans receivable         150         (45)         (195)         117           Repayment of long-term loans receivable         (31)         (4)         27         (36)           Proceeds from collection of long-term loans receivable         71         54         (17)         182           Other         (974)         (935)         38         (2,369)           Net cash used in investing activities         (3,873)         (5,286)         (1,412)         (8,514)           Cash flows from financing activities         (4,719)         7,994         12,714         (5,347)           Increase (decrease) in short-term bank loans         (4,719)         7,994         12,714         (5,347)           Increase in commercial paper         6,000         7,000         1,000         8,000           Proceeds from long-term debt         1,700         766         (933)         3,073           Repayment of long-term debt         (5,515)         (5,838)         (323)         (12,109)           Proceeds from issuance of bonds <td< td=""><td></td><td></td><td></td><td></td><td></td></td<>					
Proceeds from sales of investment securities         1,960         70         (1,890)         3,855           Decrease (increase) in short-term loans receivable         150         (45)         (195)         117           Repayment of long-term loans receivable         (31)         (4)         27         (36)           Proceeds from collection of long-term loans receivable         71         54         (17)         182           Other         (974)         (935)         38         (2,369)           Net cash used in investing activities         (3,873)         (5,286)         (1,412)         (8,514)           Cash flows from financing activities         (3,873)         (5,286)         (1,412)         (8,514)           Cash flows from financing activities         (3,873)         (5,286)         (1,412)         (8,514)           Cash flows from financing activities         (4,719)         7,994         12,714         (5,347)           Increase (decrease) in short-term bank loans         (4,719)         7,994         12,714         (5,347)           Increase in commercial paper         6,000         7,000         1,000         8,000           Proceeds from long-term debt         1,700         766         (933)         3,073           Repayment of long-term debt </td <td></td> <td></td> <td></td> <td></td> <td></td>					
Decrease (increase) in short-term loans receivable   150					
Repayment of long-term loans receivable   (31)   (4)   27   (36)     Proceeds from collection of long-term loans receivable   71   54   (17)   182     Other   (974)   (935)   38   (2.369)     Net cash used in investing activities   (3,873)   (5,286)   (1,412)   (8,514)     Cash flows from financing activities   (4,719)   7,994   12,714   (5,347)     Increase (decrease) in short-term bank loans   (4,719)   7,994   12,714   (5,347)     Increase in commercial paper   6,000   7,000   1,000   8,000     Proceeds from long-term debt   1,700   766   (933)   3,073     Repayment of long-term debt   (5,515)   (5,838)   (323)   (12,109)     Proceeds from issuance of bonds   - 15,000   15,000   - 15,000     Redemption of bonds   (5,420)   (20,000)   (14,579)   (15,466)     Dividends paid   (930)   (967)   (36)   (1,799)     Other   (593)   (92)   500   (296)     Net cash provided by (used in) financing activities   (9,479)   3,861   13,341   (23,946)     Effects of exchange rate changes on cash and cash equivalents   30   88   57   339     Net decrease in cash and cash equivalents   (1,376)   (454)   921   (3,382)     Increase in cash and cash equivalents due to change in scope of consolidation   247   - (247)   247     Cash and cash equivalents at beginning of year   8,957   5,823   (3,134)   8,957					
Proceeds from collection of long-term loans receivable Other (974) (935) 38 (2.369)   Ret cash used in investing activities (3,873) (5,286) (1,412) (8,514)					
Other         (974)         (935)         38         (2,369)           Net cash used in investing activities         (3,873)         (5,286)         (1,412)         (8,514)           Cash flows from financing activities         (4,719)         7,994         12,714         (5,347)           Increase (decrease) in short-term bank loans         (4,719)         7,994         12,714         (5,347)           Increase in commercial paper         6,000         7,000         1,000         8,000           Proceeds from long-term debt         1,700         766         (933)         3,073           Repayment of long-term debt         (5,515)         (5,838)         (323)         (12,109)           Proceeds from issuance of bonds         -         15,000         15,000         -           Redemption of bonds         (5,420)         (20,000)         (14,579)         (15,466)           Dividends paid         (930)         (967)         (36)         (1,799)           Other         (593)         (92)         500         (296)           Net cash provided by (used in) financing activities         (9,479)         3,861         13,341         (23,946)           Effects of exchange rate changes on cash and cash equivalents         (1,376)         (454)					
Net cash used in investing activities   (3,873)   (5,286)   (1,412)   (8,514)					
Cash flows from financing activities         (4,719)         7,994         12,714         (5,347)           Increase (decrease) in short-term bank loans         (4,719)         7,994         12,714         (5,347)           Increase in commercial paper         6,000         7,000         1,000         8,000           Proceeds from long-term debt         1,700         766         (933)         3,073           Repayment of long-term debt         (5,515)         (5,838)         (323)         (12,109)           Proceeds from issuance of bonds         - 15,000         15,000         -           Redemption of bonds         (5,420)         (20,000)         (14,579)         (15,466)           Dividends paid         (930)         (967)         (36)         (1,799)           Other         (593)         (92)         500         (296)           Net cash provided by (used in) financing activities         (9,479)         3,861         13,341         (23,946)           Effects of exchange rate changes on cash and cash equivalents         30         88         57         339           Net decrease in cash and cash equivalents         (1,376)         (454)         921         (3,382)           Increase in cash and cash equivalents due to change in scope of consolidation         <					
Increase (decrease) in short-term bank loans		(3,873)	(0,280)	(1,412)	(8,314)
Increase in commercial paper   6,000   7,000   1,000   8,000     Proceeds from long-term debt   1,700   766   (933)   3,073     Repayment of long-term debt   (5,515)   (5,838)   (323)   (12,109)     Proceeds from issuance of bonds   - 15,000   15,000   - 15,000     Redemption of bonds   (5,420)   (20,000)   (14,579)   (15,466)     Dividends paid   (930)   (967)   (36)   (1,799)     Other   (593)   (92)   500   (296)     Net cash provided by (used in) financing activities   (9,479)   3,861   13,341   (23,946)     Effects of exchange rate changes on cash and cash equivalents   30   88   57   339     Net decrease in cash and cash equivalents   (1,376)   (454)   921   (3,382)     Increase in cash and cash equivalents due to change in scope of consolidation   247   - (247)   247     Cash and cash equivalents at beginning of year   8,957   5,823   (3,134)   8,957		(4.740)	7.004	10.711	(5.0.47)
Proceeds from long-term debt       1,700       766       (933)       3,073         Repayment of long-term debt       (5,515)       (5,838)       (323)       (12,109)         Proceeds from issuance of bonds       - 15,000       15,000       -         Redemption of bonds       (5,420)       (20,000)       (14,579)       (15,466)         Dividends paid       (930)       (967)       (36)       (1,799)         Other       (593)       (92)       500       (296)         Net cash provided by (used in) financing activities       (9,479)       3,861       13,341       (23,946)         Effects of exchange rate changes on cash and cash equivalents       30       88       57       339         Net decrease in cash and cash equivalents       (1,376)       (454)       921       (3,382)         Increase in cash and cash equivalents due to change in scope of consolidation       247       -       (247)       247         Cash and cash equivalents at beginning of year       8,957       5,823       (3,134)       8,957					
Repayment of long-term debt   (5,515)   (5,838)   (323)   (12,109)     Proceeds from issuance of bonds   - 15,000   15,000   - 15,000     Redemption of bonds   (5,420)   (20,000)   (14,579)   (15,466)     Dividends paid   (930)   (967)   (36)   (1,799)     Other   (593)   (92)   500   (296)     Net cash provided by (used in) financing activities   (9,479)   3,861   13,341   (23,946)     Effects of exchange rate changes on cash and cash equivalents   30   88   57   339     Net decrease in cash and cash equivalents   (1,376)   (454)   921   (3,382)     Increase in cash and cash equivalents due to change in scope of consolidation   247   - (247)   247     Cash and cash equivalents at beginning of year   8,957   5,823   (3,134)   8,957					
Proceeds from issuance of bonds         -         15,000         15,000         -           Redemption of bonds         (5,420)         (20,000)         (14,579)         (15,466)           Dividends paid         (930)         (967)         (36)         (1,799)           Other         (593)         (92)         500         (296)           Net cash provided by (used in) financing activities         (9,479)         3,861         13,341         (23,946)           Effects of exchange rate changes on cash and cash equivalents         30         88         57         339           Net decrease in cash and cash equivalents         (1,376)         (454)         921         (3,382)           Increase in cash and cash equivalents due to change in scope of consolidation         247         -         (247)         247           Cash and cash equivalents at beginning of year         8,957         5,823         (3,134)         8,957					
Redemption of bonds       (5,420)       (20,000)       (14,579)       (15,466)         Dividends paid       (930)       (967)       (36)       (1,799)         Other       (593)       (92)       500       (296)         Net cash provided by (used in) financing activities       (9,479)       3,861       13,341       (23,946)         Effects of exchange rate changes on cash and cash equivalents       30       88       57       339         Net decrease in cash and cash equivalents       (1,376)       (454)       921       (3,382)         Increase in cash and cash equivalents due to change in scope of consolidation       247       -       (247)       247         Cash and cash equivalents at beginning of year       8,957       5,823       (3,134)       8,957		(5,515)			(12,109)
Dividends paid         (930)         (967)         (36)         (1,799)           Other         (593)         (92)         500         (296)           Net cash provided by (used in) financing activities         (9,479)         3,861         13,341         (23,946)           Effects of exchange rate changes on cash and cash equivalents         30         88         57         339           Net decrease in cash and cash equivalents         (1,376)         (454)         921         (3,382)           Increase in cash and cash equivalents due to change in scope of consolidation         247         -         (247)         247           Cash and cash equivalents at beginning of year         8,957         5,823         (3,134)         8,957		-			-
Dividends paid Other         (930) (593)         (967) (92)         (36) (1,799)           Net cash provided by (used in) financing activities         (9,479)         3,861         13,341         (23,946)           Effects of exchange rate changes on cash and cash equivalents         30         88         57         339           Net decrease in cash and cash equivalents         (1,376)         (454)         921         (3,382)           Increase in cash and cash equivalents due to change in scope of consolidation         247         (247)         247           Cash and cash equivalents at beginning of year         8,957         5,823         (3,134)         8,957	Redemption of bonds	(5,420)	(20,000)	(14,579)	(15,466)
Other         (593)         (92)         500         (296)           Net cash provided by (used in) financing activities         (9,479)         3,861         13,341         (23,946)           Effects of exchange rate changes on cash and cash equivalents         30         88         57         339           Net decrease in cash and cash equivalents         (1,376)         (454)         921         (3,382)           Increase in cash and cash equivalents due to change in scope of consolidation         247         (247)         247           Cash and cash equivalents at beginning of year         8,957         5,823         (3,134)         8,957	Dividends paid				
Net cash provided by (used in) financing activities (9,479) 3,861 13,341 (23,946)  Effects of exchange rate changes on cash and cash equivalents 30 88 57 339  Net decrease in cash and cash equivalents (1,376) (454) 921 (3,382)  Increase in cash and cash equivalents due to change in scope of consolidation 247 - (247) 247  Cash and cash equivalents at beginning of year 8,957 5,823 (3,134) 8,957					
Effects of exchange rate changes on cash and cash equivalents  Net decrease in cash and cash equivalents  (1,376)  (454)  921  (3,382)  Increase in cash and cash equivalents due to change in scope of consolidation  247  Cash and cash equivalents at beginning of year  8,957  5,823  (3,134)  8,957					
Net decrease in cash and cash equivalents(1,376)(454)921(3,382)Increase in cash and cash equivalents due to change in scope of consolidation247-(247)247Cash and cash equivalents at beginning of year8,9575,823(3,134)8,957			-		
Increase in cash and cash equivalents due to change in scope of consolidation  Cash and cash equivalents at beginning of year  247  247  248  249  249  247  247  247  247					
consolidation         247         - (247)         247           Cash and cash equivalents at beginning of year         8,957         5,823         (3,134)         8,957		(1,376)	(454)	921	(3,382)
Cash and cash equivalents at beginning of year 8,957 5,823 (3,134) 8,957				(0.4=)	o . =
			-		
Cash and cash equivalents at end of year         7,828         5,368         (2,460)         5,823					
	Cash and cash equivalents at end of year	7,828	5,368	(2,460)	5,823

## **Industrial Segment Information**

#### **NICHIREI CORPORATION**

(Million yen: amounts less than one million yen are omitted)

### (1) FY2001 interim (Apr. 2000 - Sep. 2000)

	Temperature- Controlled Logistics	Foods	Wholesale Foods	Real Estate	Other	Total	Intercompany eliminations and corporate	Consolidated
Operating revenues	43,945	164,282	65,962	5,620	1,557	281,368	-	281,368
Intra-group sales								
and transfers	10,217	16,077	262	13	1,677	28,248	(28,248)	-
Total	54,163	180,360	66,224	5,633	3,234	309,617	(28,248)	281,368
Operating expenses	49,637	173,674	66,492	1,682	3,052	294,539	(24,514)	270,025
Operating income	4,526	6,686	(267)	3,950	181	15,077	(3,734)	11,343

### (2) FY2002 interim (Apr. 2001 - Sep. 2001)

	Temperature- Controlled Logistics	Foods	Wholesale Foods	Real Estate	Other	Total	Intercompany eliminations and corporate	Consolidated
Operating revenues	46,293	159,646	68,608	3,357	1,953	279,858	-	279,858
Intra-group sales								
and transfers	10,543	16,433	562	30	2,013	29,583	(29,583)	-
Total	56,836	176,079	69,171	3,387	3,967	309,441	(29,583)	279,858
Operating expenses	52,733	172,221	69,310	1,346	3,790	299,403	(25,634)	273,768
Operating income	4,103	3,857	(139)	2,041	176	10,038	(3,948)	6,090

### (3) FY2001 (Apr. 2000 - Mar. 2001)

	Temperature- Controlled Logistics	Foods	Wholesale Foods	Real Estate	Other	Total	Intercompany eliminations and corporate	Consolidated
Operating revenues	88,016	321,987	135,954	9,670	4,376	560,006	ı	560,006
Intra-group sales								
and transfers	19,763	32,261	511	47	3,138	55,722	(55,722)	-
Total	107,780	354,248	136,466	9,717	7,515	615,729	(55,722)	560,006
Operating expenses	99,646	343,693	136,137	2,826	7,164	589,468	(48,058)	541,409
Operating income	8,134	10,555	328	6,891	350	26,260	(7,663)	18,596

Note: In the interim year ended September 30, 2001, the Company introduced a business unit system (an intra-group company system). In connection with this introduction, the Company has redefined its business segments in order to achieve a better presentation of the operations of the Company and its consolidated subsidiaries. Industrial segment information for FY2001 interim has been reclassified under the new definition of the business segments.

(Million yen: amounts less than one million yen are omitted)

Forecast of FY2002 (Apr. 2001 - Mar. 2002)

	Temperature- Controlled Logistics	Foods	Wholesale Foods	Real Estate	Other	Total	Intercompany eliminations and corporate	Consolidated
Operating revenues	113,100	356,400	143,600	8,700	8,000	629,800	(56,800)	573,000
Operating income	7,900	8,100	700	5,200	100	22,000	(8,100)	13,900

<sup>(\*1)</sup> Operating revenues include Intra-group sales and transfers.

### Cautionary Statement with Respect to Forward-Looking Statements

This publication contains, in addition to historical facts, forward-looking statements that are based on Nichirei's and its Group companies' current expectations, estimates and projections regarding plans, outlook, strategies and results for the future. All such statements are based on management's assumptions and beliefs derived from the information available to it at the time of publication of this annual report. Words such as "anticipates," "expects," "intends," "plans," "believes," "seeks," "estimates," "may," "will," and variations of these words or similar expressions are intended to identify forward-looking statements, from which actual results may differ significantly. Thus, it is advised that investors refrain from making investment decisions based solely on these forward-looking statements. Nichirei and its Group companies will not necessarily revise their forward-looking statements in accordance with new information, future events and other results. Risks and uncertainties that could affect the actual results of Nichirei and its Group companies include, but are not limited to:

- 1) economic conditions and industry environment, particularly levels of consumer spending, surrounding the business activities of Nichirei and its Group companies;
- 2) currency exchange rate fluctuations, particularly involving U.S. dollars and euro;
- 3) Nichirei's and its Group companies' ability to implement growth strategies and build a low-cost structure;
- 4) Nichirei's and its Group companies' ability to reduce interest-bearing obligations;
- 5) effect of natural disasters; and
- 6) serious and unpredictable effects that may be caused by future events.