

Summary of Consolidated Results for the Third Quarter of the Fiscal Year Ending March 31, 2013

(Stock code: 2871)

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Sales and profits increased, thanks to the strong performance of mainstay businesses

NICHIREI

Unit: 100 million yen (amounts less than 100 million yen are rounded off, some fractional amounts have been adjusted)

| | | 03 | (Oct Dec | | 03 | (Cumulativ | e) | , | - | Full year | | y , |
|----|---------------------------|--------|-----------------------|-------|--------|--------------------|-----------|----------|--------------------|-----------|-------------------------------|------------|
| | | | Change from FY12/3 Q3 | | Actual | Change fro Q1 - | om FY12/3 | E4 | Change from FY12/3 | | Change from previous forecast | |
| | | Actual | Change | Ratio | Actual | Change | Ratio | Forecast | Change | Ratio | Previous forecast | Change |
| | Processed Foods | 488 | 31 | 7% | 1,394 | 67 | 5% | 1,850 | 108 | 6% | 1,850 | - |
| | Marine Products | 193 | -4 | -2% | 506 | -17 | -3% | 645 | -12 | -2% | 645 | - |
| | Meat and Poultry Products | 210 | 5 | 3% | 576 | -4 | -1% | 745 | -11 | -1% | 745 | - |
| | Logistics | 409 | 17 | 4% | 1,191 | 50 | 4% | 1,540 | 45 | 3% | 1,540 | - |
| | Real Estate | 12 | 0 | 3% | 35 | -2 | -7% | 48 | -1 | -3% | 48 | - |
| | Other | 15 | -0 | -1% | 42 | -1 | -3% | 61 | 1 | 1% | 61 | - |
| | Adjustment | -51 | 1 | - | -152 | 9 | - | -209 | 1 | - | -209 | - |
| To | tal Net Sales | 1,275 | 51 | 4% | 3,591 | 101 | 3% | 4,680 | 131 | 3% | 4,680 | - |
| | Processed Foods | 22 | 5 | 32% | 52 | 10 | 24% | 60 | 8 | 16% | 60 | - |
| | Marine Products | 3 | 2 | 110% | 2 | -4 | -69% | 0 | -2 | - | 0 | - |
| | Meat and Poultry Products | 3 | 0 | 3% | 5 | -1 | -14% | 7 | 2 | 33% | 7 | - |
| | Logistics | 31 | 5 | 19% | 72 | 10 | 16% | 79 | 5 | 7% | 79 | - |
| | Real Estate | 6 | 0 | 1% | 17 | -1 | -5% | 22 | -2 | -7% | 22 | - |
| | Other | 1 | -0 | -9% | 2 | -0 | -15% | 4 | -1 | -17% | 4 | - |
| | Adjustment | 1 | 0 | - | -0 | -1 | - | -2 | -2 | - | -2 | - |
| To | tal Operating Income | 66 | 12 | 23% | 151 | 14 | 10% | 170 | 8 | 5% | 170 | - |
| Re | curring Income | 62 | 11 | 21% | 145 | 15 | 12% | 163 | 10 | 7% | 163 | - |
| Ne | t Income | 23 | -8 | -27% | 86 | 13 | 17% | 92 | 13 | 16% | 113 | -21 |

Note: Forecast denotes current forecast; Previous forecast is forecast announced on November 6, 2012.

| ROE | 7.7% | 0.9% | | 9.4% | -1.7% |
|-----|--------|-------|-----|--------|--------|
| EPS | 31 yen | 5 yen | 18% | 38 yen | -7 yen |

- 1. Net sales increased as mainstay Processed Foods and Logistics continued to grow.
- 2. Operating income rose as the profit margin improved in Marine Products, while Processed Foods and Logistics performed well.
- 3. The full-year forecast was revised down for net income only, due to the impairment of fixed assets.

^{*} Unless otherwise noted, stated comments are for the third quarter in this material.

Sales of pre-cooked frozen foods remained solid as the trend of using meals cooked at home and home-meal replacement continued.

| Unit: 100 million van (amounts | less than 100 million van an | a rounded off come fractions | l amounts have been adjusted) |
|--------------------------------|------------------------------|------------------------------|-------------------------------|
| Unit: 100 million ven (amounts | iess man 100 million ven are | e rounded on, some tractiona | ramounts nave been adjusted) |

| | | Q | 3 (Oct De | c.) | Q | Q3 (Cumulative) | | | Full year | | | | |
|---------|---|--------|-----------------|-------------|--------|--------------------|-------|----------|------------|-----------|----------------------|--------|--|
| | | Actual | Change fro Q | | Actual | Change fro Q1 - | | Forecast | Change fro | om FY12/3 | Chang previous | | |
| | | Actual | Change | Ratio | Actual | Change | Ratio | rorecast | Change | Ratio | Previous forecast | Change | |
| | Total Net Sales | 488 | 31 | 7% | 1,394 | 67 | 5% | 1,850 | 108 | 6% | 1,850 | - | |
| Proc | Pre-Cooked Frozen Foods for Household Use | 141 | 10 | 8% | 404 | 15 | 4% | 540 | 19 | 4% | 540 | - | |
| essed I | Pre-Cooked Frozen Foods for Commercial Use | 232 | 9 | 4% | 642 | 21 | 3% | 841 | 30 | 4% | 841 | - | |
| Foods | Health Value | 8 | -2 | -23% | 33 | -7 | -16% | 47 | -3 | -6% | 47 | - | |
| ds | Other | 107 | 15 | 16% | 314 | 38 | 14% | 422 | 62 | 17% | 422 | - | |
| | Operating Income | 22 | 5 | 32% | 52 | 10 | 24% | 60 | 8 | 16% | 60 | - | |

Note: Forecast denotes current forecast; Previous forecast is forecast announced on November 6, 2012.

Sales of pre-cooked frozen foods grew substantially particularly in those for household use. Operating income increased due to the contribution of higher sales and improved productivity.

- 1. Pre-Cooked Frozen Foods for Household Use: Sales of rice products and processed chicken products remained strong. Higher exposure in TV programs also made a contribution.
- 2. Pre-Cooked Frozen Foods for Commercial Use:
 Although an increase in sales of processed chicken products contracted because of the effect of reducing low profitable products, sales of spring rolls and croquettes remained steady.
- 3. Other: The effect of business acquisition in North America, etc. made a contribution.

■ Progress in major initiatives/ measures for new challenges

- 1. GFPT Nichirei began producing processed chicken-breast-meat products and processed chicken-wing-meat products for Japan (new spring products). In slaughter lines, equipment for manpower saving was introduced in December as part of measures to improve profitability.
- 2. The sharp depreciation of the yen at the moment will have a full-scale effect in the next fiscal year. We will continue to consider measures to absorb costs and pass costs to sales prices.

Marine Products secured profitability in full year, and Meat and Poultry Products made progress as planned.

| Unit: 100 million ver | n (amounts less than 100 million | ven are rounded off, some f | fractional amounts have been adjusted) |
|-----------------------|----------------------------------|-----------------------------|--|
|-----------------------|----------------------------------|-----------------------------|--|

| | | Q3 (Oct Dec.) | | | Q3 (Cumulative) | | | Full year | | | | |
|-------------------------|------------------|---------------|-----------------|-------|-----------------|--------------------|-------|-----------|------------|-----------|----------------------|--------|
| | | Aatual | Change fro Q | | Actual | Change fro Q1 - | | Forecast | Change fro | om FY12/3 | Chang previous | |
| | | Actual | Change | Ratio | Actual | Change | Ratio | rorecast | Change | Ratio | Previous forecast | Change |
| Marine Products | Net Sales | 193 | -4 | -2% | 506 | -17 | -3% | 645 | -12 | -2% | 645 | - |
| | Operating Income | 3 | 2 | 110% | 2 | -4 | -69% | 0 | -2 | ı | 0 | - |
| Meat and Poultry | Net Sales | 210 | 5 | 3% | 576 | -4 | -1% | 745 | -11 | -1% | 745 | - |
| Products | Operating Income | 3 | 0 | 3% | 5 | -1 | -14% | 7 | 2 | 33% | 7 | - |

Note: Forecast denotes current forecast; Previous forecast is forecast announced on November 6, 2012.

Marine Products

- 1. Sales declined affected by a fall in sales of frozen fish from the North Sea area, although sales of fish eggs and shellfish grew.
- 2. In addition to the higher profit margin due to the replacement of high-priced inventories in the first half, sales prices of salmon and shellfish turned up in the second half.

Meat and Poultry Products

- 1. Sales increased as sales of home-grown beef grew, reflecting faded concerns about the cesium problem, in addition to the strong sales of pork from the first half.
- 2. Operating income remained on a par with the year-ago level, as imported chicken remained profitable, albeit at a low level, helped by stable procurement, offsetting declines in the profitability of home-grown chicken and imported beef.

Performance was strong in Japan but affected by the weak euro overseas.



Unit: 100 million yen (amounts less than 100 million yen are rounded off, some fractional amounts have been adjusted)

| | | | | mon yen are rounded on, some nactional amounts have been adjusted) | | | | | | | | | |
|-----------|------------------------|--------|-----------------|--|--------|--------------------|-------|-----------|------------|-----------|----------------------|--------|--|
| | | Q | 3 (Oct De | c.) | Q: | 3 (Cumulati | ve) | Full year | | | | | |
| | | Actual | Change fro Q | | Actual | Change fro Q1 - | | Forecast | Change fro | om FY12/3 | Chang previous | | |
| | | Actual | Change | Ratio | Actual | Change | Ratio | rorecast | Change | Ratio | Previous forecast | Change | |
| | Total Net Sales | 409 | 17 | 4% | 1,191 | 50 | 4% | 1,540 | 45 | 3% | 1,540 | - | |
| | Logistics Network | 231 | 13 | 6% | 675 | 45 | 7% | 876 | 43 | 5% | 876 | - | |
| | Regional Storage | 126 | 3 | 3% | 366 | 10 | 3% | 467 | 8 | 2% | 467 | - | |
| L | Overseas | 45 | -4 | -8% | 138 | -6 | -4% | 178 | -10 | -6% | 178 | - | |
| 0gi | Other/Intersegment | 7 | 4 | 114% | 11 | 1 | 13% | 19 | 4 | 29% | 19 | - | |
| Logistics | Total Operating Income | 31 | 5 | 19% | 72 | 10 | 16% | 79 | 5 | 7% | 79 | - | |
| Š | Logistics Network | 12 | 3 | 26% | 32 | 9 | 42% | 35 | 6 | 19% | 35 | - | |
| | Regional Storage | 18 | 2 | 15% | 41 | 4 | 10% | 44 | 3 | 7% | 44 | - | |
| | Overseas | 1 | -1 | -52% | 5 | -3 | -39% | 6 | -3 | -35% | 6 | - | |
| | Other/Intersegment | -0 | 1 | - | -5 | 0 | - | -6 | -0 | - | -6 | - | |

Note: Forecast denotes current forecast; Previous forecast is forecast announced on November 6, 2012.

The strong performance of business in Japan was a driving force of the overall performance. Factors to push up costs, such as higher electric power charges and the tight capacity of warehouse were absorbed by the more efficient operation.

- 1. Logistics Network:
 - Sales and profits increased as the effect of the new construction of a transfer center and improved operations continued to make a contribution.
- 2. Regional Storage:
 - Sales and profits increased, thanks to the contribution of steady uptake of products meant for sale before the New Year holiday season.
- 3. Overseas:
 - (1) Sales increased on a local currency basis, partly with the uptake of new demand for transport and the effect of new contracts in Poland in the previous fiscal year.
 - (2) Profits declined, influenced by the weak euro (July September on site) and higher costs such as fuels.

■ Progress in major initiatives/ measures for new challenges

- 1. Tokyo/ Osaka areas: Promote active cargo booking ahead of competitors by creating new bases and using restorage* effectively, amid continued tight warehouse capacity. *Restorage refers to the outsourcing of storage operations for cargo that cannot be stored in-house.
- 2. Against a string of hikes in electric power charges in Japan, take steps to further reduce costs, including a request for charge revision.

Factors Influencing Changes in Consolidated Balance Sheet



Unit: 100 million yen (amounts less than 100 million yen are omitted)

| Item | 12/12 | 12/3 | Change (Amount) | |
|----------------------------------|-------|-------|-----------------|-------|
| [Assets] | | | | |
| Current assets | 1,306 | 1,154 | 151 | (i) |
| Fixed assets | 1,684 | 1,750 | -66 | (ii) |
| Total assets | 2,990 | 2,905 | 84 | |
| [Liabilities/ Owners' equity] | | | | |
| Current liabilities | 1,036 | 841 | 195 | (iii) |
| Long-term liabilities | 710 | 876 | -165 | (iii) |
| Total liabilities | 1,747 | 1,718 | 29 | |
| Net assets | 1,242 | 1,187 | 55 | |
| (Owners' equity) | 1,222 | 1,165 | 56 | |
| Interest-bearing debt | 989 | 978 | 10 | (iv) |
| (Excluding lease obligations) | 768 | 748 | 19 | |
| Item | 12/12 | 11/12 | Change (Amount) | |
| Capital investment | 89 | 77 | 11 | |
| (Excluding leased assets) | 68 | 61 | 7 | |
| Depreciation and amortization | 106 | 111 | -5 | |
| (Excluding leased assets) | 77 | 83 | -5 | |

[Main Factors for Changes]

- (i) Increase in notes and accounts receivable of 144 (due to higher sales and seasonal factors reflecting year-end demand)
 Increase in cash and time deposits of 24 (to ensure cash on hand)
- (ii) Decline in tangible assets of 54 (due to the posting of impairment losses)
- (iii) Replacement of current portion of long-term loans (long-term loans down 140, short-term loans up 140)
- (iv) Increase in interest-bearing debt of 10 (due to an increase in operating capital, etc.)

Factors Influencing Changes in Non-Operating Revenues/Expenses and Extraordinary Income/Losses



| (100 million yen; amounts less 100 million yen are omitted) | than | Q3 | 3 (Cumulativ | re) | | | | Full Year | |
|---|------|-----------|-----------------------|-----------|--|-----|-----------|-----------|--------------------|
| Positive numbers indicate profits | | 12/12 | 11/12 Change (Amount) | | | | Forecast | 12/3 | Change (Amount) |
| [Non-Operating Revenues/Expenses] | | -6 | -7 | +1 | [Non-Operating Revenues/Expenses] | | -7 | -9 | +2 |
| (Main Item) | | | | | (Main Item) | | | | |
| Dividend income and interest expenses, net | | -5 | -5 | -0 | Dividend income and interest expenses, net | | -10 | -8 | -2 |
| [Extraordinary Income/Losses] | | -26 | -6 | -20 | [Extraordinary Income/Losses] | | -29 | -10 | -19 |
| (Main Item) | | | | | (Main Item) | | | | |
| Gain on sales of | | | | | Gain on sales of | | | | |
| investment securities Gain on sales of fixed | | 10 | 1 | +9 | investment securities Gain on sales of fixed | | 10 | 1 | +9 |
| assets | | 4 | 7 | -3 | assets | | 4 | 7 | -3 |
| Gain on transfer of | | | | | Gain on transfer of | | | | |
| business | | 1 | - | +1 | business | | 1 | - | +1 |
| Reversal of provision for losses on disaster | | - | 1 | -1 | Reversal of provision for losses on disaster | | - | 4 | -4 |
| Loss on disaster | | _ | -3 | +3 | Loss on disaster | | _ | -3 | +3 |
| Loss on devaluation of | | | | | Loss on devaluation of | | | | |
| investment securities | | - | -8 | +8 | investment securities | | - | -6 | +6 |
| Loss on disposal of | | 2 | 2 | | Loss on disposal of fixed assets | | 4 | _ | . 1 |
| fixed assets Impairment loss | (i) | -2 -40 | -2 -1 | -0 -39 | Impairment loss | (i) | -4 -40 | -5 -5 | +1 -35 |

⁽i) Impairment of fixed asset as GFPT Nichirei

Reference Data (1)

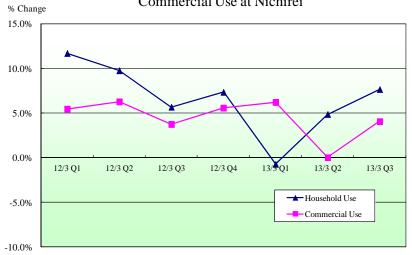


Historical Net Sales for Frozen Foods

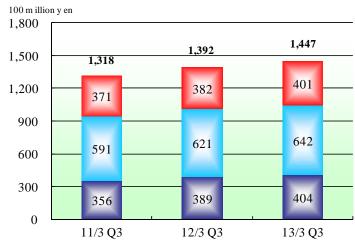
(Based on definitions from the Japan Frozen Food Association, includes processed foods as well as marine products, meat and poultry products)

Historical Net Sales in Q3 (Oct. - Dec.) 100 million yen 514 495 473 500 Other than Pre-Cooked Frozen Foods 141 141 134 400 Pre-Cooked Frozen Foods for Commercial Use 300 Pre-Cooked Frozen Foods for 232 Household Use 223 215 200 100 141 131 124 0 11/3 Q3 12/3 Q3 13/3 Q3

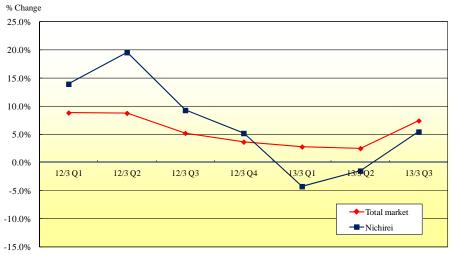
Year-on-Year % Change in Net Sales of Pre-Cooked Frozen Foods for Household Use and Pre-Cooked Frozen Foods for Commercial Use at Nichirei



Historical Net Sales in Q3 (Cumulative)



SCI-personal Pre-Cooked Frozen Foods for Household Use Year-on-year Comparison of Purchasing Data Per 100 Population



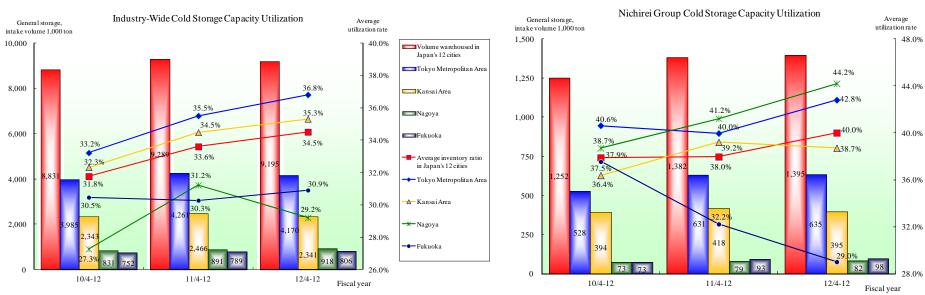
Source: Intage SCI-personal (Pre-cooked frozen foods: Year-on-year comparison of purchase amount per 100 population Purchasing routes = Excluding coop stores)





Cold Storage Capacity Utilization (Industry data adapted by Nichirei from Japan Association of Refrigerated Warehouses documents)

Source: Created by Nichirei based on Agriculture & Livestock Industries Corporation (alic) data



Note: The utilization rate is the percentage of total cold storage space being used to store cargo. Total space usually includes half of the space taken up by corridors and work areas where cargo cannot be stored.



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Aside from historical facts, Nichirei's present plans, forecasts and strategies as outlined in this publication consist of forward-looking statements about future business performance. These forecasts of future business performance and explanations of future business activities may or may not include words such as "believe," "expect," "plan," "strategy," "estimate," "anticipate" or other similar expressions. These statements are based on the information available to Nichirei management at the time of publication. Actual results may differ significantly from these forecasts for a variety of reasons, and readers are therefore advised to refrain from making investment decisions based solely on these forward-looking statements. Nichirei will not necessarily revise its forward-looking statements in accordance with new information, future events, and other results. Risks and uncertainties that could affect Nichirei's actual business results include, but are not limited to:

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- (2) Foreign exchange rate risks, especially as regards the US dollar and the euro.
- (3) Risks associated with the practicability of maintaining quality controls throughout the process from product development, procurement of raw materials, production, and sale.
- (4) Risks associated with the practicability of development of new products and services.
- (5) Risks associated with the practicability of growth strategies and implementation of low-cost systems.
- (6) Risks associated with the practicability of achieving benefits through alliances with outside companies.
- (7) Contingency risks.

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